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ORGANIZATION OF  
THE ONTARIO GOVERNMENT



ORGANIZATION POLICY BRANCH  
MANAGEMENT BOARD SECRETARIAT

1980 EDITION



FOR INTERNAL USE ONLY

ORGANIZATION OF THE ONTARIO GOVERNMENT



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## I. THE GENERAL ENVIRONMENT OF THE ONTARIO GOVERNMENT

### ONTARIO

- IS A COMPLEX MULTILINGUAL, MULTI-CULTURAL SOCIETY
- HAS A POPULATION OF 8.5 MILLION PEOPLE (1979) CONSTITUTING  
36% OF THE TOTAL POPULATION OF CANADA  
38% OF THE TOTAL LABOUR FORCE OF CANADA (1979)
- HAD A GROSS PROVINCIAL PRODUCT OF \$90 BILLION IN 1978.  
\$101 BILLION IN 1979
- COVERS A LAND AREA OF 354,223 SQUARE MILES
- HAS 839 MUNICIPALITIES WHOSE ECONOMIC BASES VARY FROM TOURISM TO  
MANUFACTURING TO RESOURCE EXTRACTION



## THE ONTARIO GOVERNMENT

- HAS 22 MINISTRIES, 5 CABINET COMMITTEES HEADED BY MINISTERS, 270 AGENCIES OR GROUPS OF AGENCIES, 67,800 PERMANENT CIVIL SERVANTS (APRIL 30/80) OF WHICH 587 ARE EXECUTIVES (PROGRAM EXECUTIVES OR SENIOR LIST) IN MINISTRIES.

CIVIL SERVICE STRENGTHS	1976 - 68,600
	1977 - 68,000
	1978 - 68,500
	1979 - 68,100

- HAS A PROVINCIAL EXPENDITURE BUDGET FOR 1980-81 OF 17.1 BILLION

PAST EXPENDITURES	1976/77 - 12.5	} (ACTUALS)
(BILLIONS)	1977/78 - 13.5	
	1978/79 - 14.4	
	1979/80 - 15.9	(INTERIM)

- MANAGES A WIDE RANGE AND SCALE OF ENDEAVOURS
  - E.G. THEATRES ACT ADMINISTRATION - MINISTRY OF CONSUMER AND COMMERCIAL RELATIONS
  - ONTARIO RESEARCH FOUNDATION - MINISTRY OF INDUSTRY AND TOURISM
  - OHIP - MINISTRY OF HEALTH
  - PARK PLANNING - MINISTRY OF NATURAL RESOURCES
  - OCCUPATIONAL HEALTH & SAFETY - MINISTRY OF LABOUR
  - PUBLIC HOUSING - MINISTRY OF HOUSING



## II. THE OFFICE OF THE LIEUTENANT GOVERNOR AND THE 3 MAJOR COMPONENTS OF THE ONTARIO GOVERNMENT

### OFFICE OF THE LIEUTENANT GOVERNOR

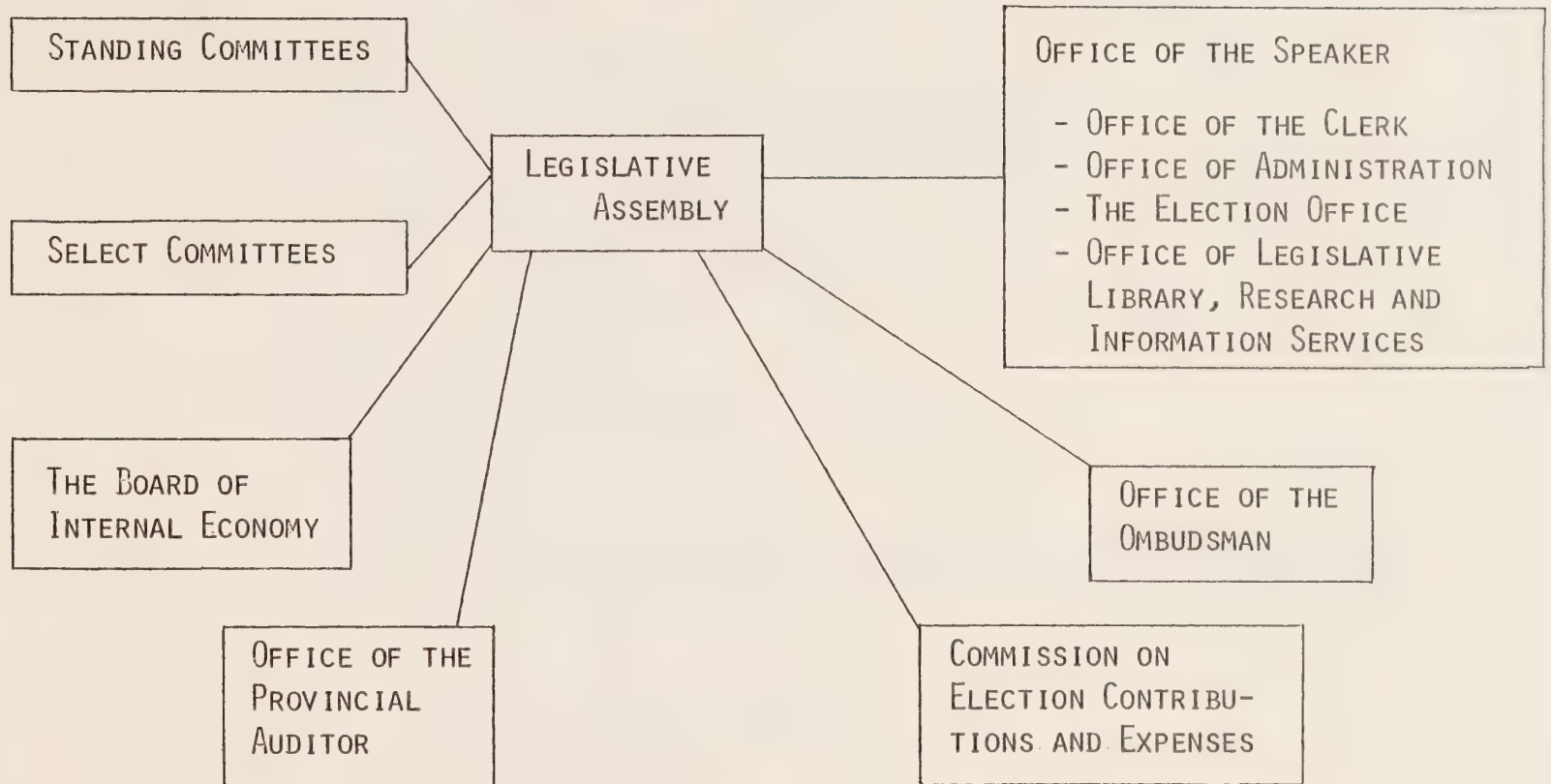
- QUEEN'S PROVINCIAL REPRESENTATIVE
- RESPONSIBLE FOR ENSURING THE SELECTION OF THE PREMIER AND THE FORMATION OF A GOVERNMENT
- GIVES ROYAL ASSENT TO LEGISLATION
- OPENS EACH SESSION OF THE PROVINCIAL PARLIAMENT WITH SPEECH FROM THE THRONE
- PERFORMS VARIOUS CEREMONIAL FUNCTIONS

### 3 MAJOR COMPONENTS OF THE ONTARIO GOVERNMENT

- LEGISLATURE
- JUDICIARY
- EXECUTIVE



### III. THE ONTARIO LEGISLATURE





### III. THE ONTARIO LEGISLATURE

#### COMPOSITION:

THE LEGISLATIVE ASSEMBLY

COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES

STANDING AND SELECT COMMITTEES OF THE LEGISLATURE

THE OFFICE OF THE SPEAKER INCLUDING

OFFICE OF THE CLERK

OFFICE OF ADMINISTRATION

ELECTION OFFICE

OFFICE OF LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES

THE OFFICE OF THE OMBUDSMAN

THE OFFICE OF THE PROVINCIAL AUDITOR

THE BOARD OF INTERNAL ECONOMY



## THE LEGISLATIVE ASSEMBLY

- ELECTED REPRESENTATIVES OF THE PEOPLE OF ONTARIO WHO COMPOSE GOVERNING PARTY, OPPOSITION AND INDEPENDENTS
- ENACTS, AMENDS AND REPEALS LEGISLATION
- PRINCIPAL GOVERNMENT INSTRUMENT OF RESPONSIVENESS AND ACCOUNTABILITY TO THE PUBLIC
- 3 FUNCTIONS: LEGISLATIVE, FINANCIAL, CRITICAL

## COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES

- RESPONSIBLE FOR ADMINISTRATION OF ELECTION FINANCES REFORM ACT OF 1975.
- ACT REQUIRES REGISTRATION OF ALL POLITICAL PARTIES, CONSTITUENCY ASSOCIATIONS AND CANDIDATES BEFORE RECEIVING CONTRIBUTIONS, AND ANNUAL AND CAMPAIGN PERIOD FINANCIAL STATEMENTS FROM THEM.
- LIMITS CONTRIBUTIONS YEARLY OR IN CAMPAIGN PERIOD, COMMERCIAL ADVERTISING (TIME, COST);
- REPORTS ANNUALLY TO SPEAKER
- MAKES RECOMMENDATIONS ON INDEMNITIES AND ALLOWANCES OF MEMBERS OF ASSEMBLY.



## STANDING AND SELECT COMMITTEES

- COMMITTEES INVOLVED IN REVIEWING LEGISLATION, SCRUTINIZING ESTIMATES, UNDERTAKING SPECIAL STUDIES OR INVESTIGATIONS
- SELECT COMMITTEES USED MOST OFTEN FOR INVESTIGATIONS, EG ONTARIO HYDRO
- 8 - 18 MEMBERS
- SELECT COMMITTEE MEMBERS RECEIVE PER DIEM ALLOWANCES (CHAIRMAN - \$62 /DAY  
MEMBERS - \$52 /DAY)

### STANDING COMMITTEES

- 1) PROCEDURAL AFFAIRS COMMITTEE\*
- 2) STATUTORY INSTRUMENTS COMMITTEE
- 3) SOCIAL DEVELOPMENT COMMITTEE
- 4) RESOURCES DEVELOPMENT COMMITTEE
- 5) ADMINISTRATION OF JUSTICE COMMITTEE\*
- 6) GENERAL GOVERNMENT COMMITTEE
- 7) PUBLIC ACCOUNTS COMMITTEE
- 8) MEMBERS SERVICES COMMITTEE

(\*THESE TWO STANDING COMMITTEES  
COMBINED FORM THE STANDING COMMITTEE  
ON PRIVATE BILLS)

### SELECT COMMITTEES

- 1) SELECT COMMITTEE ON COMPANY LAW (INSURANCE INDUSTRY)
- 2) SELECT COMMITTEE ON THE OMBUDSMAN
- 3) SELECT COMMITTEE ON ONTARIO HYDRO (EVALUATION OF FUTURE DEMAND FOR ENERGY & NEED FOR ENERGY CONSERVATION; EVALUATION OF MEANS FOR MEETING ENERGY DEMANDS; HYDRO - GOVERNMENT RELATIONSHIP).



## OFFICE OF THE SPEAKER

- ADJUDICATES AND ENFORCES THE RULES OF PARLIAMENTARY PROCEDURES
- INTERPRETATION BASED ON PRECEDENTS AND IS PROCEDURAL ONLY EG, HAS NO RIGHT TO RULE ON THE ADMISSIBILITY OF LEGISLATION OTHER THAN ON PROCEDURAL GROUNDS
- USUALLY FILLED BY A MEMBER OF THE GOVERNING PARTY HOWEVER THE INCUMBENT Mr. STOKES IS A N.D.P. MEMBER
- RESPONSIBLE FOR OFFICES OF THE CLERK, ADMINISTRATION, ELECTION, LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES

## OFFICE OF THE CLERK

- MAINTAINS BILLS REGISTER, ORDER PAPER AND VOTES AND PROCEEDINGS
- RESPONSIBLE FOR SAFE KEEPING OF ALL RECORDS OF THE LEGISLATURE AND ITS COMMITTEES

## OFFICE OF ADMINISTRATION

- SECRETARY TO THE BOARD OF INTERNAL ECONOMY AND ADVISOR TO THE SPEAKER
- CONCERNED WITH MAINTENANCE OF LEGISLATIVE OFFICES
- OPERATES TOURS OF GOVERNMENT BUILDINGS, STAFFS RECEPTION DESKS/STEWARD OPERATIONS
- RESPONSIBLE FOR THE ISSUANCE OF HANSARD
- ADMINISTRATIVELY SEPARATE FROM CIVIL SERVICE

## ELECTION OFFICE

- THE CLERK IS ALSO THE CHIEF ELECTION OFFICER
- CO-ORDINATES THE ADMINISTRATION OF THE PROVINCIAL ELECTIONS
- TRAINS AND SUPERVISES RETURNING OFFICERS
- RECORDS AND PUBLISHES ELECTION RESULTS

## OFFICE OF THE LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES

- OPERATES LIBRARY AND RESEARCH SERVICES, PRESS CLIPPING SERVICE, CHECKLIST AND CATALOGUE SERVICE

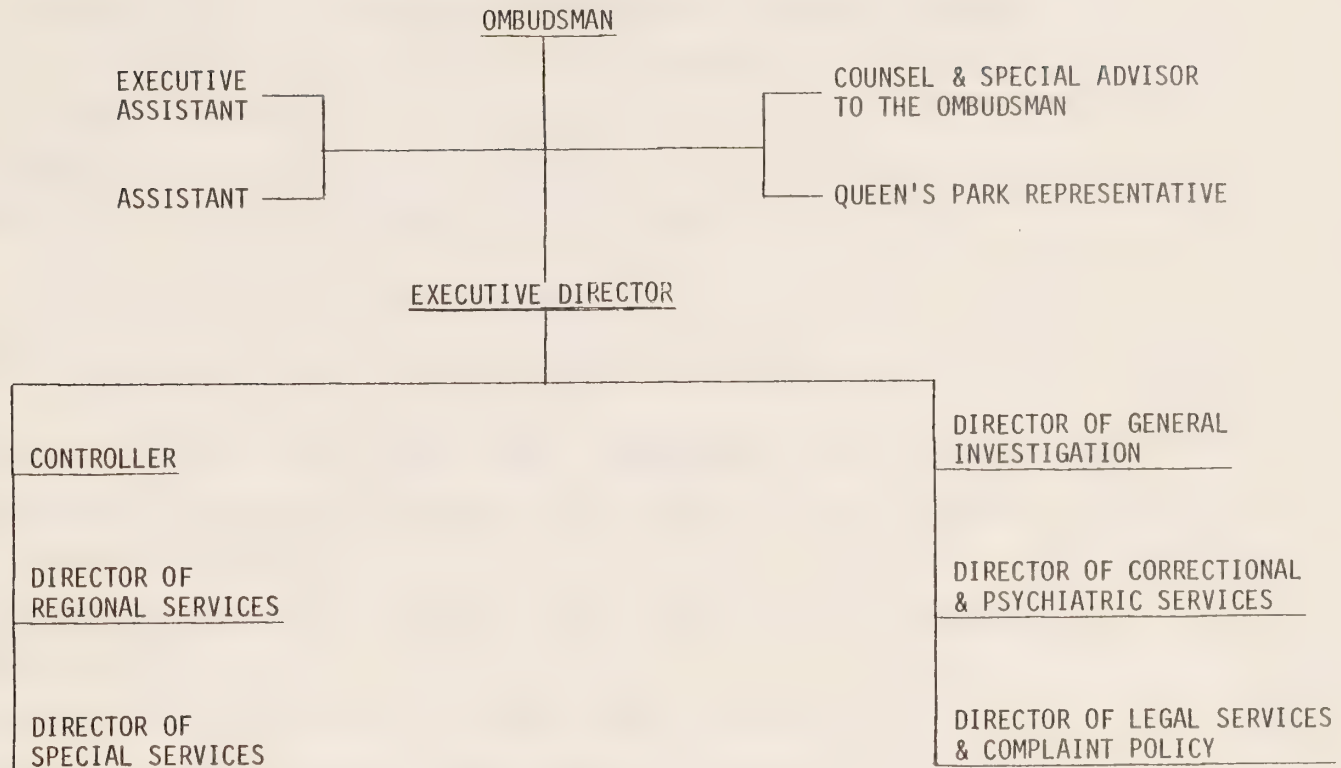


## OFFICE OF THE OMBUDSMAN

- SECTION 15 OF THE OMBUDSMAN ACT 1975 STATES THAT THE FUNCTION OF THE OMBUDSMAN IS:  
  
"TO INVESTIGATE ANY DECISION OR RECOMMENDATION MADE ON ANY  
ACT DONE OR OMITTED IN THE COURSE OF THE ADMINISTRATION  
OF A GOVERNMENTAL ORGANIZATION AND AFFECTING ANY PERSON  
OR BODY OF PERSONS IN HIS OR ITS PERSONAL CAPACITY".
- DOES NOT APPLY TO HOSPITALS, SCHOOL BOARDS, MUNICIPALITIES, UNIVERSITIES, ETC.
- DOES NOT APPLY TO THE JUDICIARY OR TO THE DELIBERATIONS AND PROCEEDINGS OF THE  
EXECUTIVE COUNCIL OR ANY OF ITS COMMITTEES.
- TOTAL APPROVED BUDGET FOR 1980/81 OF \$4,750,000
- TOTAL APPROVED STAFF FOR 1980/81 OF 122
- THE OFFICE OF THE OMBUDSMAN IS DIVIDED INTO SIX AREAS - EACH HEADED BY AN EXECUTIVE  
WHO IS RESPONSIBLE TO THE OMBUDSMAN.



# OFFICE OF THE OMBUDSMAN



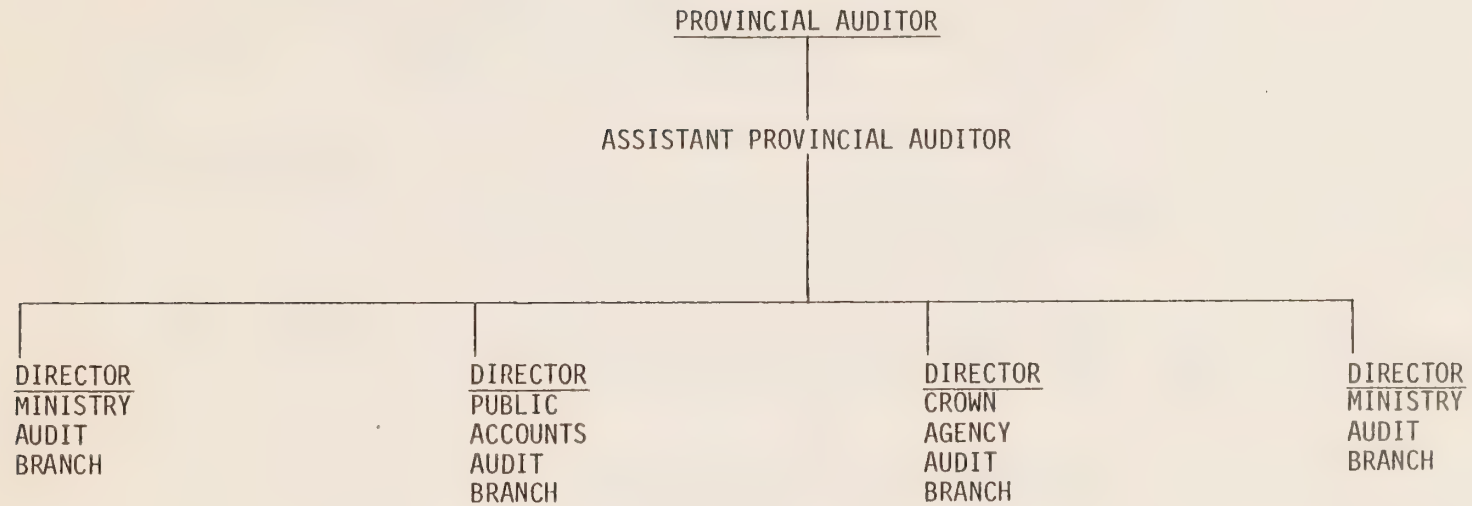


## OFFICE OF THE PROVINCIAL AUDITOR

- UNDER THE OLD AUDIT ACT IT EXAMINED THE PROVINCE'S ACCOUNTS IN ORDER:
  - (A) "TO RECEIVE AN EFFECTIVE CHECK ON THE ASSESSMENT, COLLECTION AND ALLOCATION OF REVENUE
  - (B) TO ENSURE THAT EXPENDITURES HAVE BEEN MADE IN ACCORDANCE WITH LEGISLATIVE AUTHORITY" (SECTION 19 OF AUDIT ACT)
- BASICALLY A FINANCIAL AND COMPLIANCE AUDIT
- TOTAL STAFF OF APPROXIMATELY 80, INCLUDING 35 PROFESSIONAL ACCOUNTANTS
- NEW AUDIT ACT, IN EFFECT SINCE APRIL 1978, STRENGTHENS THIS OFFICE BY:
  - (A) INCREASING THE SCOPE TO INCLUDE THE REVIEW OF THE EFFICIENCY OF GOVERNMENT OPERATIONS
  - (B) INCREASING THE SCOPE TO INCLUDE THE REVIEW OF THE SYSTEMS TO ASSESS EFFECTIVENESS
  - (C) ALLOWING INSPECTION AUDITS OF RECIPIENTS OF GRANTS
  - (D) HAVING STAFF AND FINANCIAL REQUIREMENTS APPROVED BY THE BOARD OF INTERNAL ECONOMY
  - (E) BROADENING AUDIT POWERS TO INCLUDE CROWN CONTROL CORPORATIONS



OFFICE OF THE PROVINCIAL AUDITOR





## THE BOARD OF INTERNAL ECONOMY

### COMPOSITION:

CHAIRMAN, SPEAKER OF THE HOUSE  
3 CABINET MINISTERS  
1 GOVERNMENT CAUCUS MEMBER  
1 MEMBER OF OFFICIAL OPPOSITION  
1 MEMBER OF THIRD PARTY

### RESPONSIBILITIES:

- REVIEWS ESTIMATES, ANALYSES REVENUES, EXPENDITURES ETC., RELATED TO THE OFFICES OF THE SPEAKER, CLERK, ADMINISTRATION, ELECTION, OMBUDSMAN AND PROVINCIAL AUDITOR.
- APPROVES THE ORGANIZATION AND STAFF ESTABLISHMENT FOR THE OFFICES OF THE SPEAKER, CLERK, ADMINISTRATION, ELECTION, OMBUDSMAN AND PROVINCIAL AUDITOR.
- ADVISES ON ALL MATTERS RELATED TO THE MANAGEMENT, ADMINISTRATION, ACCOUNTING, COLLECTION AND DISBURSEMENT OF MONEYS ASSOCIATED WITH THE LEGISLATIVE ASSEMBLY FUND.

ESTABLISHED UNDER THE LEGISLATIVE ASSEMBLY ACT,

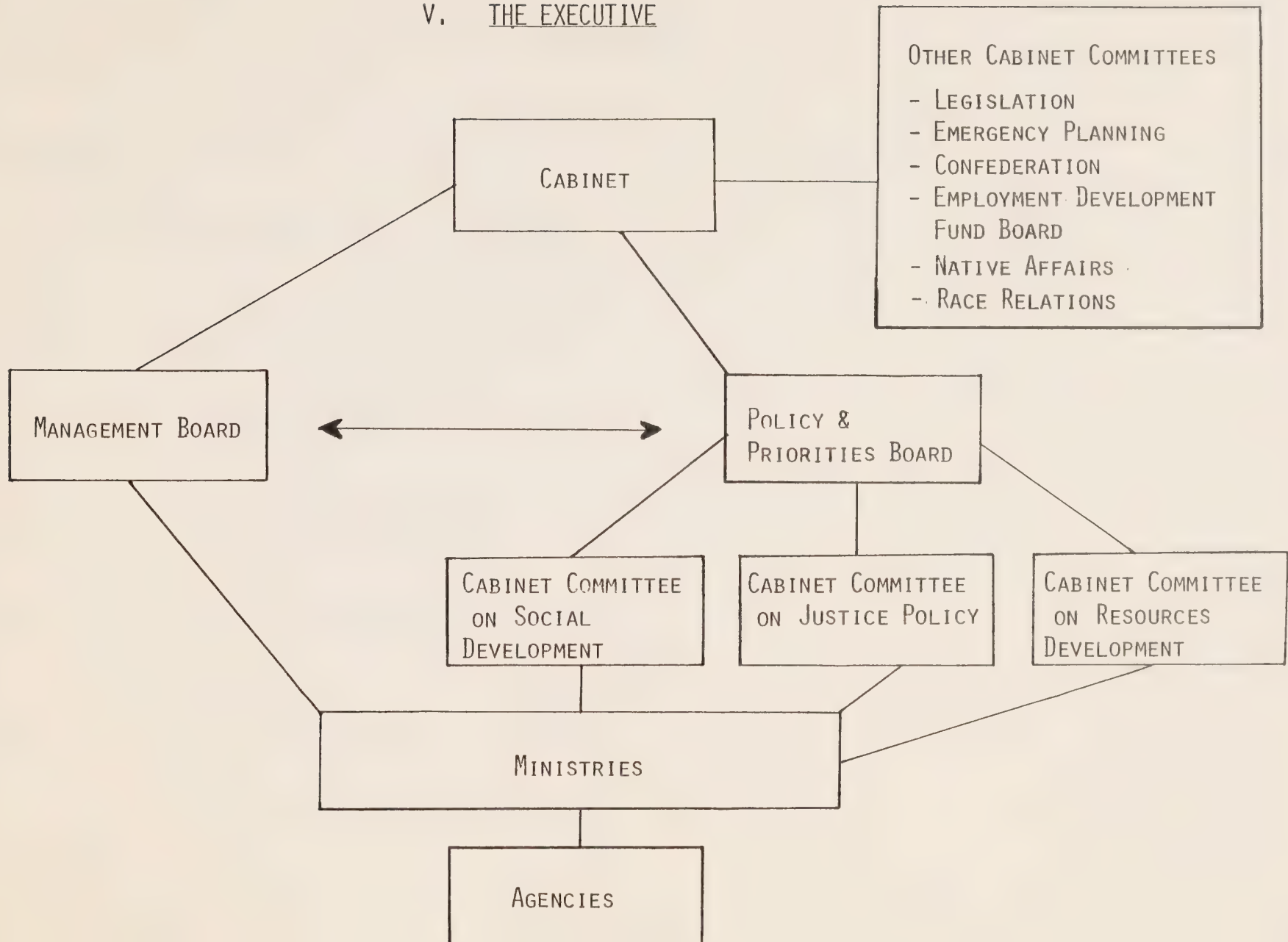


#### IV. THE JUDICIARY

- ADMINISTRATION OF JUSTICE THROUGH THE ADJUDICATION OF CIVIL AND CRIMINAL DISPUTES
- PROVINCIAL COURT JUDGES APPOINTED BY LIEUTENANT-GOVERNOR-IN-COUNCIL, COUNTY, DISTRICT COURT AND SUPREME COURT OF ONTARIO JUDGES ARE APPOINTED FEDERALLY BY GOVERNOR-IN-COUNCIL EVEN THOUGH THE COURTS ARE CONSTITUTED BY PROVINCIAL STATUTE
- SYSTEM OF JUSTICE HAS EVOLVED AS AN EXTENSION OF THE BRITISH MODEL
- COURTS ADMINISTRATION IS THE RESPONSIBILITY OF THE MINISTRY OF THE ATTORNEY GENERAL
- SYSTEM OF COURTS IS COMPLEX WITH OVER-LAPPING JURISDICTIONS  
EG, JURISDICTION OVER FAMILY MATTERS COULD INVOLVE
  - A) SUPREME COURT OF ONTARIO
  - B) COUNTY AND DISTRICT COURTS
  - C) SURROGATE COURTS
  - D) PROVINCIAL COURTS (FAMILY DIVISION)
- THERE IS CURRENTLY A PILOT PROJECT OF A "UNITED FAMILY COURT" BEING UNDERTAKEN IN HAMILTON.
- COURTS ADMINISTRATION: 406 JUDGES, 310 COURT OFFICES, BUDGET \$87.1 MILLION (1980-81)



## V. THE EXECUTIVE





## V. THE EXECUTIVE

### COMPOSITION:

THE CABINET AND ITS COMMITTEES

POLICY AND PRIORITIES BOARD

POLICY FIELD COMMITTEES

MANAGEMENT BOARD

OTHER CABINET COMMITTEES

CIVIL SERVICE COMMISSION

MINISTRY OF TREASURY & ECONOMICS

AGENCIES

ROYAL COMMISSIONS

SENIOR CIVIL SERVICE COMMITTEES



## THE CABINET AND ITS COMMITTEES

- MEMBERS CHOSEN BY THE PREMIER, APPOINTED BY LIEUTENANT-GOVERNOR
- CENTRAL DECISION-MAKING AND COORDINATING BODY FOR GOVERNMENT POLICY
- CABINET RESPONSIBILITY INVOLVES BOTH THE INDIVIDUAL RESPONSIBILITY OF EACH MINISTER FOR HIS MINISTRY AND COLLECTIVE RESPONSIBILITY OF ALL FOR GOVERNMENT POLICIES AND PERFORMANCE AS A WHOLE.
- IN 1971, THE COMMITTEE ON GOVERNMENT PRODUCTIVITY (COGP) RECOMMENDED THE CREATION OF
  - (A) A CABINET COMMITTEE SYSTEM INCLUDING POLICY AND PRIORITIES BOARD, MANAGEMENT BOARD, THREE POLICY FIELD COMMITTEES CHAIRED BY POLICY FIELD MINISTERS WITHOUT PROGRAM DELIVERY RESPONSIBILITY;
  - (B) MINISTRY OF TREASURY, ECONOMICS AND INTERGOVERNMENTAL AFFAIRS (SEPARATED INTO TWO IN 1978).



THE ORGANIZATIONAL RESTRUCTURING WAS PROPOSED FOR THE FOLLOWING REASONS:

1. MINISTERS WITH PROGRAM RESPONSIBILITIES HAD INSUFFICIENT TIME FOR POLICY MAKING
2. THE PROVINCIAL GOVERNMENT ORGANIZATION HAD BECOME DIFFICULT TO MANAGE DUE TO INCREASED SIZE AND COMPLEXITY
3. THE DEMAND FOR GOVERNMENT SERVICES HAD OUTSTRIPPED ITS POTENTIAL FOR GENERATING REVENUE, NECESSITATING AN IMPROVED PRIORITY-SETTING SYSTEM
4. THE OPERATION OF MINISTRIES AS COMPLETELY SEPARATE ENTITIES WAS INAPPROPRIATE TO DEAL EFFECTIVELY WITH MANY POLICY ISSUES FACING THE GOVERNMENT



## POLICY AND PRIORITIES BOARD

### COMPOSITION:

PREMIER - CHAIRMAN

DEPUTY PREMIER

TREASURER AND MINISTER OF TREASURY & ECONOMICS

CHAIRMAN, MANAGEMENT BOARD

PROVINCIAL SECRETARY FOR JUSTICE POLICY

PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT

PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT

MINISTER OF INTERGOVERNMENTAL AFFAIRS

### RESPONSIBILITIES:

- ADVISES CABINET ON OVERALL GOVERNMENT PRIORITIES
- EXAMINES ALL MAJOR PROPOSALS COMING FROM MINISTRIES
- REASSESSES SELECTED CURRENT PROGRAMS
- IDENTIFIES NEED FOR, OR INITIATES POLICY ANALYSIS ON THOSE ISSUES NOT BEING EXAMINED BY ANY MINISTRY OR AGENCY
- GLOBAL BUDGET ALLOCATIONS



## POLICY FIELD COMMITTEES

### COMPOSITION:

- A) JUSTICE POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR JUSTICE POLICY (CHAIRMAN), MINISTERS OF ATTORNEY GENERAL, CONSUMER & COMMERCIAL RELATIONS, CORRECTIONAL SERVICES, SOLICITOR GENERAL AND MINISTER WITHOUT PORTFOLIO.
- B) RESOURCES DEVELOPMENT POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT (CHAIRMAN), MINISTERS OF AGRICULTURE & FOOD, ENERGY, ENVIRONMENT, HOUSING, INDUSTRY & TOURISM, LABOUR, NATURAL RESOURCES, NORTHERN AFFAIRS\*, AND TRANSPORTATION & COMMUNICATIONS.
- C) SOCIAL DEVELOPMENT POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT (CHAIRMAN), MINISTERS OF COMMUNITY & SOCIAL SERVICES, CULTURE & RECREATION, EDUCATION, COLLEGES & UNIVERSITIES AND HEALTH.

\* MINISTRY OF NORTHERN AFFAIRS IS A MEMBER OF ALL THREE POLICY FIELDS.

### RESPONSIBILITIES:

- PROVIDE A LINK BETWEEN CABINET AND POLICY AND PRIORITIES BOARD AND THE OPERATING PROGRAMS OF GOVERNMENT
- DISCUSSION OF ISSUES WHICH AFFECT MORE THAN ONE MINISTRY WITHIN A CABINET COMMITTEE
- FORMAL MECHANISM FOR ENSURING CONFLICTS BETWEEN MINISTRIES ARE EXAMINED AND THAT RESOLUTION OF THESE CONFLICTS IS BASED ON WELL DEVELOPED AND DOCUMENTED ARGUMENTS.



## MANAGEMENT BOARD

### COMPOSITION:

CHAIRMAN OF MANAGEMENT BOARD  
TREASURER AND MINISTER OF TREASURY & ECONOMICS  
PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT  
PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT  
MINISTERS OF CONSUMER & COMMERCIAL RELATIONS, NORTHERN AFFAIRS, REVENUE  
AND GOVERNMENT SERVICES

### RESPONSIBILITIES:

- CO-ORDINATES THE IMPLEMENTATION OF PROGRAMS
- APPROVES THE RESOURCE REQUIREMENTS AND RELATED PROGRAM RESULTS FOR EACH MINISTRY THROUGH THE ESTIMATES PROCESS
- MAINTAINS CENTRAL CONTROL BY MONITORING THESE EXPENDITURES AND RESULTS THROUGHOUT THE FISCAL YEAR
- APPROVES ORGANIZATION AND STAFF ESTABLISHMENTS IN THE PUBLIC SERVICE
- ESTABLISHES AND REGULATES THE GENERAL ADMINISTRATIVE POLICIES AND PROCEDURES OF THE GOVERNMENT
- INITIATES AND SUPERVISES DEVELOPMENT OF MANAGEMENT PRACTICES AND SYSTEMS



### OTHER CABINET COMMITTEES

COMMITTEE ON EMERGENCY PLANNING - PROBLEM-SOLVING INVOLVING COORDINATION OF GOVERNMENT EFFORTS TO MEET EMERGENCIES E.G. PROVINCIAL SECURITY PROBLEM, CHAIRED BY SOLICITOR GENERAL.

COMMITTEE ON CONFEDERATION - ADVISES THE GOVERNMENT CONCERNING APPROPRIATE INITIATIVES RE: CONFEDERATION AND NATIONAL UNITY, CHAIRED BY PREMIER.

COMMITTEE ON LEGISLATION - REVIEWS DRAFT LEGISLATION AFTER POLICY APPROVAL BY CABINET AND PRIOR TO MINISTRY'S SUBMISSION OF A DRAFT BILL TO CABINET FOR FINAL APPROVAL, CHAIRED BY CHAIRMAN OF CABINET.

EMPLOYMENT DEVELOPMENT FUND - REVIEWS PROPOSALS FROM THE PRIVATE SECTOR WHICH HAVE AS THEIR AIM IMPROVEMENT OF ONTARIO'S INDUSTRIAL BASE AND THE PROVISION OF EMPLOYMENT, CHAIRED BY THE TREASURER.



COMMITTEE ON NATIVE AFFAIRS - DEVELOPS POLICY, MAKES DECISIONS AND COORDINATES THE GOVERNMENT'S POSITION ON ALL MATTERS INVOLVING NATIVE PEOPLE IN ONTARIO, CHAIRED BY MINISTER RESPONSIBLE FOR NATIVE AFFAIRS.

COMMITTEE ON RACE RELATIONS - RECEIVES REPORTS FROM RACE RELATIONS COMMISSIONER, DIRECTS AND COORDINATES THE GOVERNMENT'S PROGRAM AND POLICIES ON ALL MATTERS INVOLVING RACE RELATIONS, CHAIRED BY ATTORNEY GENERAL.



## CIVIL SERVICE COMMISSION

### COMPOSITION:

MR. G.H. WALDRUM, CHAIRMAN OF THE CIVIL SERVICE COMMISSION  
MR. T E. ARMSTRONG, DM, MINISTRY OF LABOUR (EX OFFICIO)  
MR. R.J. BUTLER, SECRETARY OF MANAGEMENT BOARD  
MR. H.F. GILBERT, DM, MINISTRY OF TRANSPORTATION & COMMUNICATIONS  
MRS. A. KEMP, PRIVATE CITIZEN APPOINTED BY PREMIER  
MRS. E. MCLELLAN, ADM, MINISTRY OF EDUCATION, COLLEGES & UNIVERSITIES  
MR. D. SINCLAIR, DEPUTY PROVINCIAL SECRETARY FOR JUSTICE

### RESPONSIBILITIES:

- PROTECTION OF THE MERIT PRINCIPLE
- ADMINISTRATION OF THE PUBLIC SERVICE ACT
- ADVICE TO MANAGEMENT BOARD ON ALL PERSONNEL MATTERS
- PROVISION OF SUPPORT SERVICES TO MINISTRIES RELATED TO PERSONNEL SERVICES,  
MANUAL OF ADMINISTRATION, CHAPLAINCY SERVICES
- STAFFING SERVICES INCLUDING RECRUITMENT, HIRING, STAFF TRAINING AND DEVELOPMENT
- PERSONNEL AUDIT
- SENIOR APPOINTMENTS, CLASSIFICATION AND EXECUTIVE DEVELOPMENT
- STAFF RELATIONS INCLUDING THE ESTABLISHING THROUGH COLLECTIVE BARGAINING, THE  
LEVELS OF PAY, EMPLOYEE BENEFITS AND OTHER CONDITIONS AND TERMS OF EMPLOYMENT  
FOR ONTARIO PUBLIC SERVICE EMPLOYEES
- BENEFITS POLICY
- CLASSIFICATION AND COMPENSATION POLICY AND STANDARDS.



## MINISTRY OF TREASURY & ECONOMICS

### RESPONSIBILITIES:

- I DEVELOPMENT OF ECONOMIC POLICY
  - DEVELOPMENT OF PROVINCIAL ECONOMIC POLICY BASED ON AN ANALYSIS OF ECONOMIC TRENDS AND REGIONAL DEVELOPMENT CONSIDERATIONS.
- II DEVELOPMENT OF FISCAL POLICY
  - PLANNING AND PRODUCTION OF THE PROVINCIAL BUDGET
  - MONITORING REVENUES AND EXPENDITURES RELATED TO THE BUDGET
  - TAXATION POLICY AND MECHANISMS FOR GENERATING GOVERNMENT REVENUE
- III MUNICIPAL FINANCE
  - POLICY DEVELOPMENT CONCERNING PROVINCIAL GRANTS TO LOCAL GOVERNMENT
  - PROVINCIAL PROPERTY TAX AND ASSESSMENT POLICY
- IV TREASURY
  - PROVINCIAL CASH MANAGEMENT
  - ACROSS-GOVERNMENT ACCOUNTING POLICY AND ANNUAL REPORT
- V STATISTICAL SERVICES
  - LIAISON WITH STATISTICS CANADA
  - MAINTAINS CERTAIN STATISTICS, E.G. CENSUS OF MANUFACTURERS.



## AGENCIES

- 270 AGENCIES (WITH 220 FUNDED AND 50 UNFUNDED) INCLUDING 14 GROUPS OF AGENCIES (EG: "CONSERVATION AUTHORITIES" INCLUDES 38 INDIVIDUAL BODIES)
- IF EACH BODY IN THESE GROUPS IS COUNTED SEPARATELY THERE ARE 602 AGENCIES.
- THREE BASIC FUNCTIONS:
  - 1) ADVISORY (EG. ONTARIO STATUS OF WOMEN COUNCIL)
  - 2) REGULATORY (EG. LIQUOR LICENCE BOARD OF ONTARIO)
  - 3) OPERATIONAL (EG. TORONTO AREA TRANSPORTATION OPERATING AUTHORITY)
- WIDE VARIATION IN SIZE AND ACTIVITIES FROM ONTARIO HYDRO AND THE WORKMEN'S COMPENSATION BOARD TO THE MCMICHAEL CANADIAN COLLECTION AND THE ROYAL ONTARIO MUSEUM
- SOME REASONS FOR ESTABLISHING AN AGENCY INCLUDE:
  - 1) WHERE PROGRAM DELIVERY SHOULD NOT BE SUBJECT TO UNDUE INFLUENCE FROM A MINISTER OR MINISTRY EG. (QUASI-JUDICIAL) ONTARIO LABOUR RELATIONS BOARD
  - 2) WHERE PROGRAM DELIVERY REQUIRES CONSIDERABLE OPERATIONAL FLEXIBILITY, EG. URBAN TRANSPORTATION DEVELOPMENT CORPORATION
  - 3) WHERE PROGRAM DELIVERY REQUIRES PARTICULAR PUBLICITY, EG. ONTARIO LOTTERY CORPORATION.
- PRIMARY AREA OF PUBLIC CONCERN IS THE ADEQUATE CONTROL OF AGENCIES.



## ROYAL COMMISSIONS

- ROYAL COMMISSIONS ARE INVESTIGATORY BODIES APPOINTED BY O.I.C. UNDER THE PUBLIC INQUIRIES ACT.
- VARIOUS TYPES OF COMMISSIONS:
  - (A) INVESTIGATIONS--SUDDEN OR CATASTROPHIC NATURE (ROYAL COMMISSION ON THE GRAND RIVER FLOOD).
  - (B) INVESTIGATIONS OF THE CONDUCT OF PUBLIC SERVICE EMPLOYEES (E.G. ROYAL COMMISSION CONCERNING POLICE ACTIVITIES).
  - (C) INVESTIGATIONS TO ASSIST THE GOVERNMENT DETERMINE POLICY (E.G. ROYAL COMMISSION ON VIOLENCE IN THE COMMUNICATIONS INDUSTRY).
- PRIMARILY ADMINISTERED BY THE ATTORNEY GENERAL.
- SOME 30 DIFFERENT COMMISSIONS HAVE EXISTED SINCE 1973 -- CURRENTLY 8 EXIST.



## SENIOR CIVIL SERVICE COMMITTEES

### (1) SENIOR APPOINTMENTS ADVISORY COMMITTEE (S.A.A.C.)

#### COMPOSITION:

DEPUTY MINISTER, OFFICE OF THE PREMIER (CHAIRMAN)  
SECRETARY, POLICY & PRIORITIES BOARD  
CHAIRMAN OF THE CIVIL SERVICE COMMISSION  
SECRETARY OF MANAGEMENT BOARD  
DEPUTY MINISTER, TREASURY & ECONOMICS  
THREE DEPUTY PROVINCIAL SECRETARIES

#### RESPONSIBILITIES:

- ADVISING ON THE SUITABILITY OF INDIVIDUALS FOR PROMOTION INTO AND WITHIN THE S.C.P. (APPROXIMATELY 235)
- ASSISTING IN CO-ORDINATING GOVERNMENT-WIDE SENIOR MANPOWER PLANNING
- ADVISING ON THE TRAINING AND DEVELOPMENT NEEDS OF SENIOR MANAGERS
- ADVISING THE CHAIRMAN OF MANAGEMENT BOARD ON THE CLASSIFICATION OF S.C.P. POSITIONS



## (2) COMMITTEE OF ADVISORS

### COMPOSITION:

DEPUTY MINISTER, OFFICE OF THE PREMIER (CHAIRMAN)  
SECRETARY, POLICY & PRIORITIES BOARD  
SECRETARY OF MANAGEMENT BOARD  
CHAIRMAN OF CIVIL SERVICE COMMISSION  
DEPUTY MINISTER OF TREASURY & ECONOMICS  
THREE DEPUTY PROVINCIAL SECRETARIES  
DEPUTY MINISTER OF INTERGOVERNMENTAL AFFAIRS

### RESPONSIBILITIES:

- REVIEWING P & P BOARD AGENDA AND SUBMISSIONS
- INITIATING SUBMISSIONS TO P & P BOARD
- ADVISING ON GENERAL POLICY ISSUES FACING THE GOVERNMENT



(3) DEPUTY MINISTERS' COUNCIL (D.M.C.)

COMPOSITION:

ALL DEPUTY MINISTERS

CURRENT CHAIRMAN (1980) R.M. DILLON, DEPUTY MINISTER OF HOUSING

RESPONSIBILITIES:

- FORUM FOR A DISCUSSION OF TOPICS OF GENERAL INTEREST
- NO DECISION-MAKING POWER



VI. <u>GENERAL GOVERNMENT MINISTRIES &amp; ORGANIZATIONS</u>	<u>PAGE</u>
1. CABINET OFFICE	31
2. MANAGEMENT BOARD SECRETARIAT	32
3. CIVIL SERVICE COMMISSION	33
4. MINISTRY OF GOVERNMENT SERVICES	34
5. MINISTRY OF INTERGOVERNMENTAL AFFAIRS	35
6. MINISTRY OF REVENUE	36
7. MINISTRY OF TREASURY & ECONOMICS	37



# EXECUTIVE POSITION CONTROL SCHEDULE

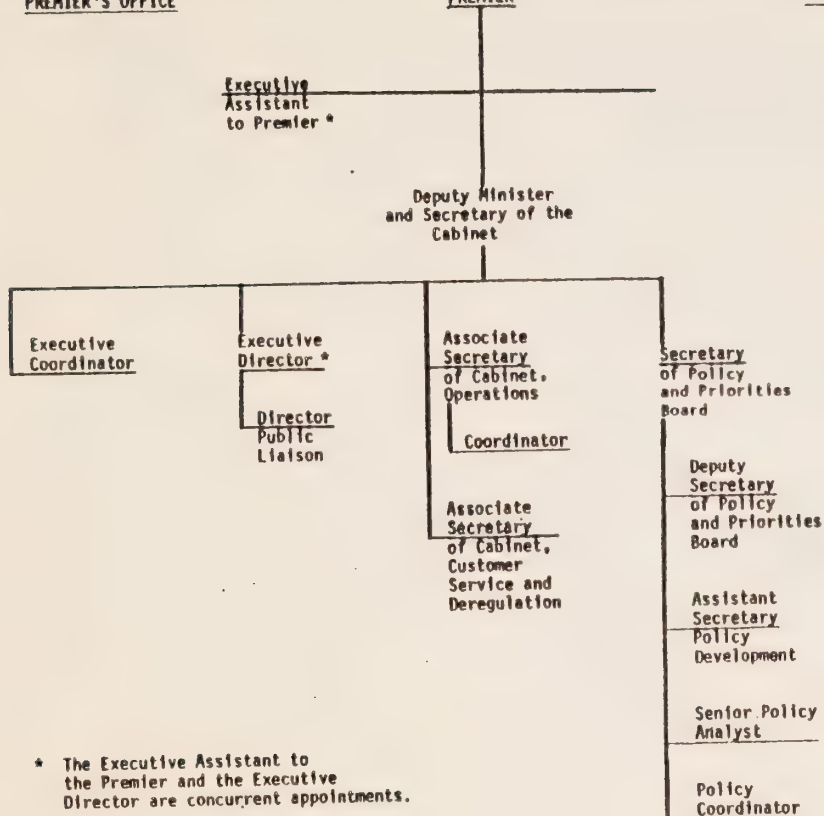
## PREMIER'S OFFICE

## PREMIER

## CABINET OFFICE

## POLICY FIELDS

Legal Services provided  
by the Ministry of the  
Attorney General



## JUSTICE DEVELOPMENT SECRETARIAT

Deputy Provincial Secretary  
Policy Coordinator

## RESOURCES DEVELOPMENT SECRETARIAT

Deputy provincial Secretary  
Executive Officer  
Director, Planning,  
Niagara Escarpment Commission  
Chairman,  
Land Use Committee

## SOCIAL DEVELOPMENT SECRETARIAT

Deputy Provincial Secretary

Approved Executive Positions  
as at March 12, 1980

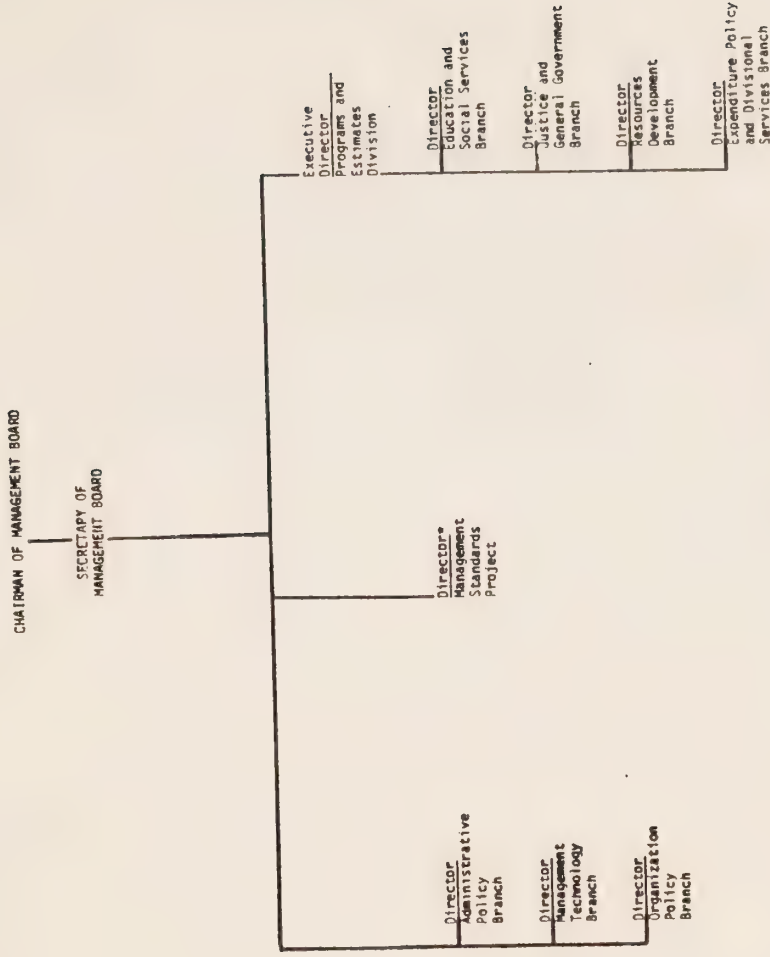
*[Signature]*  
Organization Policy Branch  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided  
by the Ministry of the  
Attorney General

MANAGEMENT BOARD SECRETARIAT



Approved Executive Positions  
as at January 30, 1980.

*[Signature]*  
Organization Policy Branch  
Management Board Secretariat

\*Temporary position to be reviewed  
June, 1981.

NOTE: There is an additional executive position  
in the Secretariat; the incumbent of which  
is assigned temporarily to the Ministry  
of Natural Resources.

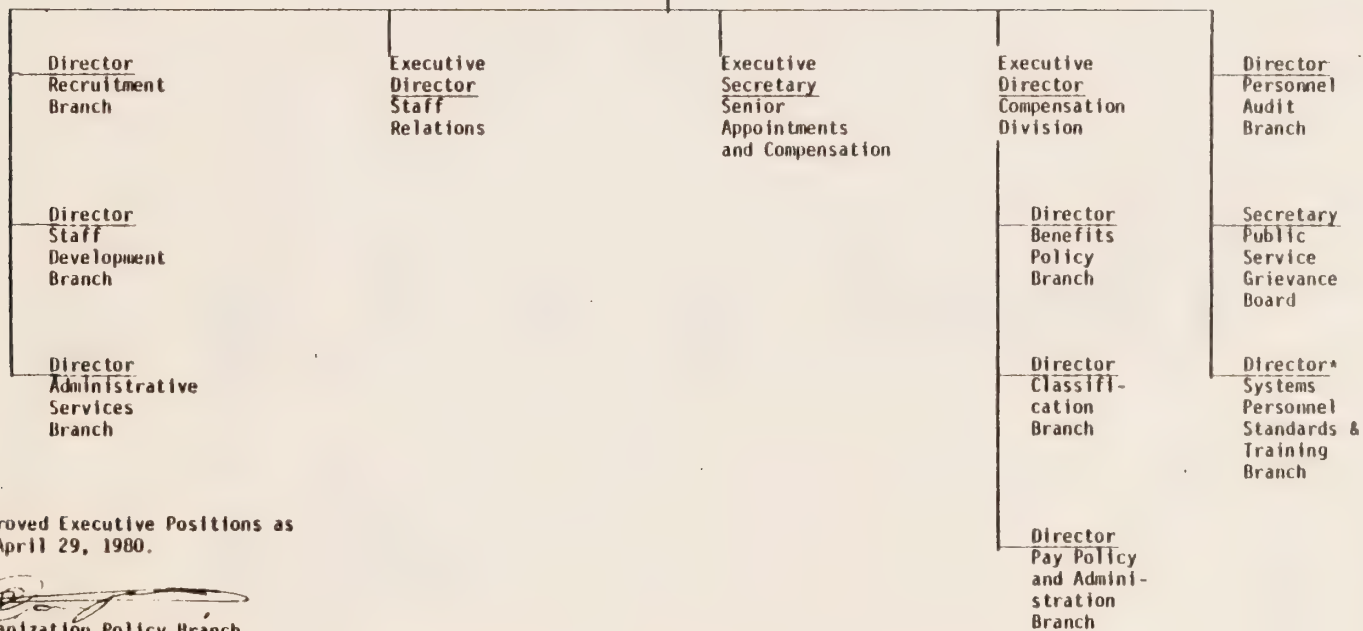


EXECUTIVE POSITION CONTROL SCHEDULE

CIVIL SERVICE COMMISSION

Legal Services provided  
by the Ministry of the  
Attorney General.

CHAIRMAN OF MANAGEMENT BOARD  
CHAIRMAN OF CIVIL SERVICE COMMISSION



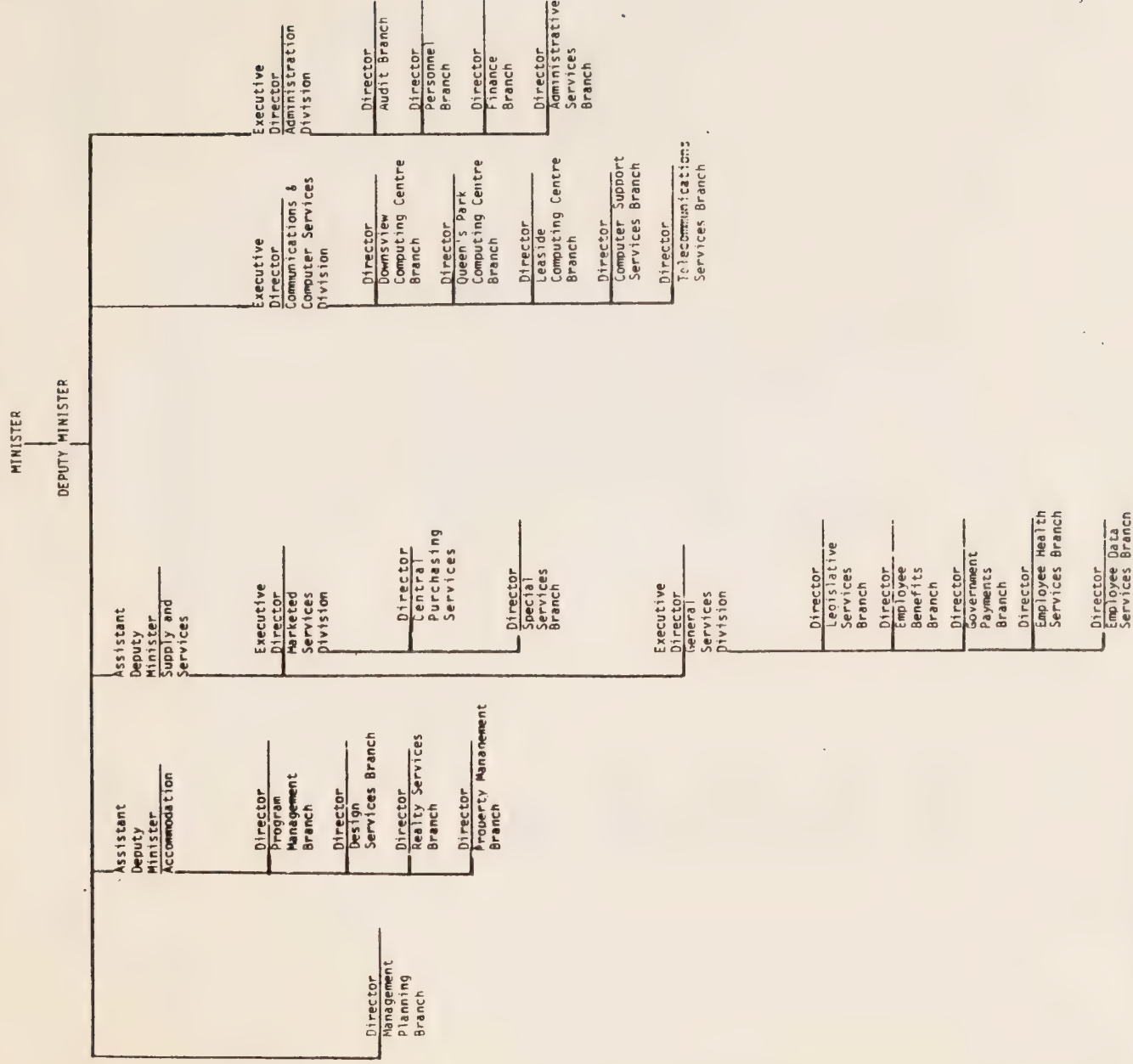
Approved Executive Positions as  
at April 29, 1980.

  
Organization Policy Branch  
Management Board Secretariat

\*Position to be deleted at the completion  
of the project (by September 1981).



## MINISTRY OF GOVERNMENT SERVICES

[ Legal Services provided  
by the Ministry of the  
Attorney General ]Approved Executive Positions  
as at January 30, 1980

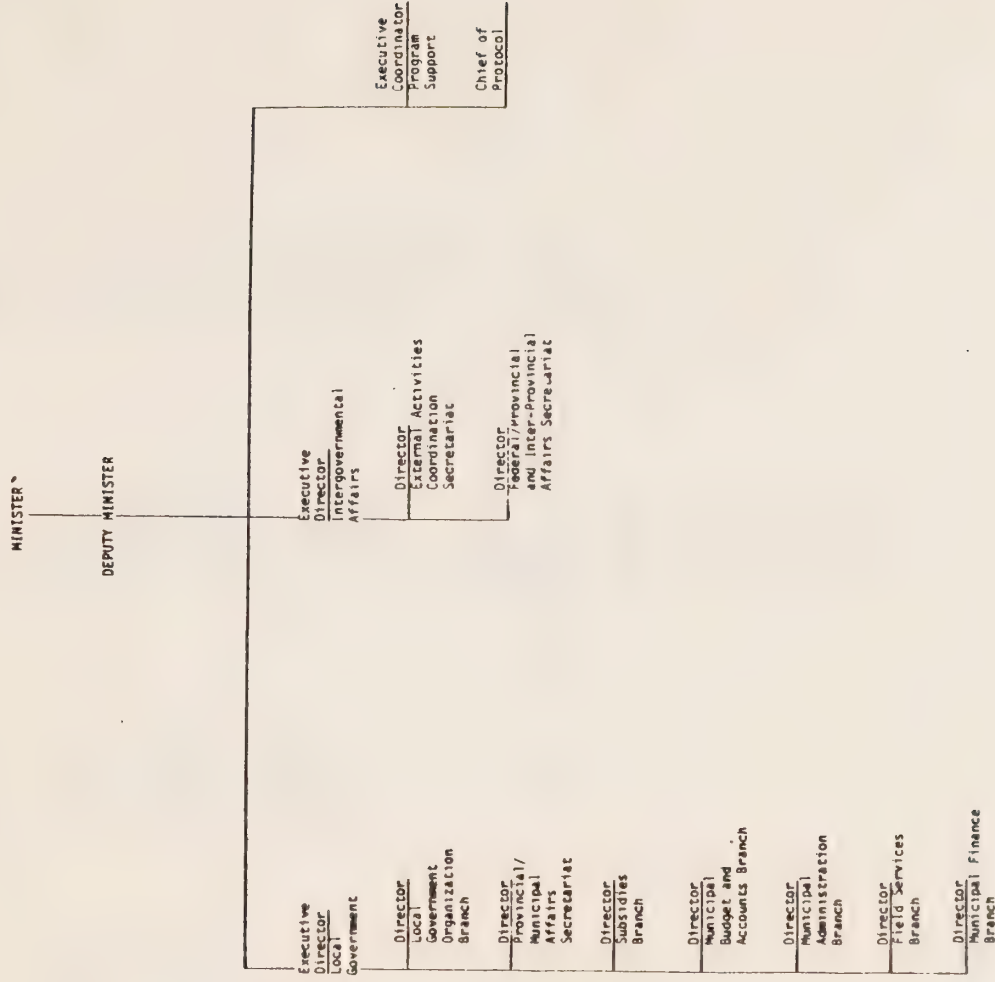
Organization Policy Branch  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided  
by the Ministry of the  
Attorney General

MINISTRY OF INTERGOVERNMENTAL AFFAIRS



Approved Executive Positions  
as at July 9, 1980

*[Signature]*  
Organization Policy Branch  
Management Board Secretariat



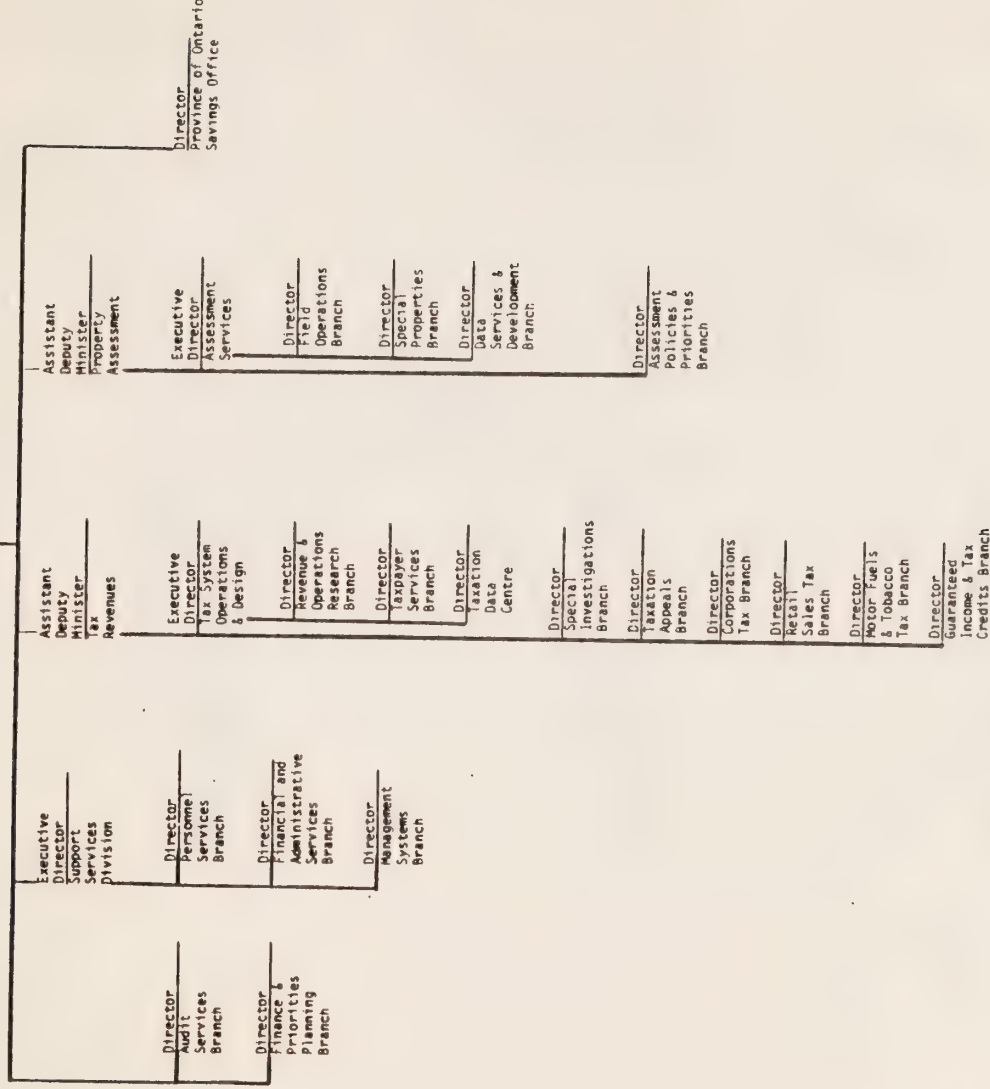
EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF REVENUE

-----  
Legal Services provided  
by the Ministry of the  
Attorney General  
-----

MINISTER

DEPUTY MINISTER



Approved Executive Positions  
as at February 6, 1980

*Raymond*

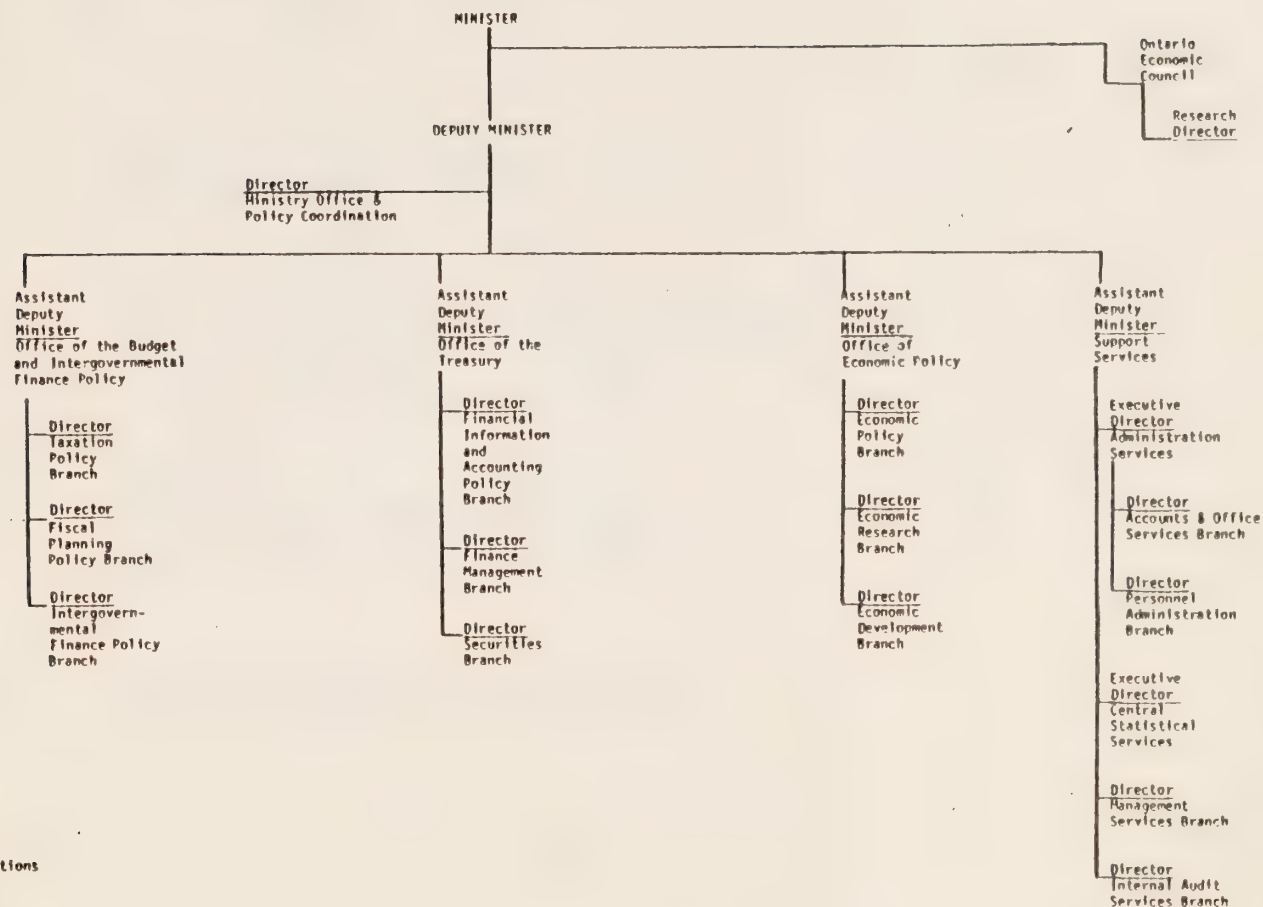
Organization Policy Branch  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided  
by the Ministry of the  
Attorney General.

MINISTRY OF TREASURY AND ECONOMICS



Approved Executive Positions  
as at July 9, 1980.

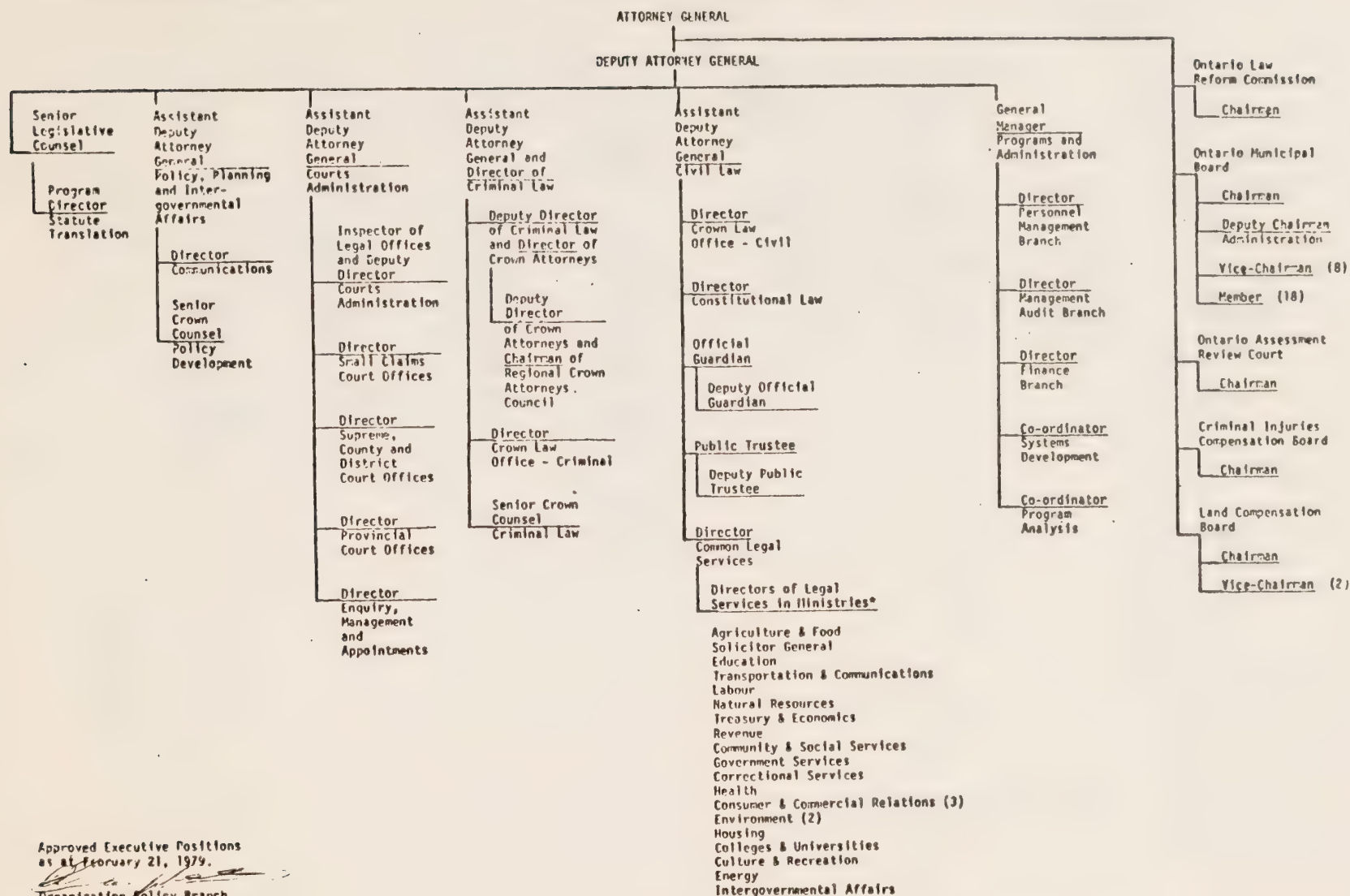
*[Signature]*  
Organization Policy Branch  
Management Board Secretariat

NOTE: There is an additional executive position in the Ministry Office. The incumbent is assigned temporarily to the Residential Tenancy Commission (Ministry of Consumer and Commercial Relations).



VII.	<u>MINISTRIES OF THE JUSTICE POLICY FIELD</u>	<u>PAGE</u>
1.	MINISTRY OF THE ATTORNEY GENERAL	39
2.	MINISTRY OF CONSUMER AND COMMERCIAL RELATIONS	40
3.	MINISTRY OF CORRECTIONAL SERVICES	41
4.	MINISTRY OF THE SOLICITOR GENERAL	42





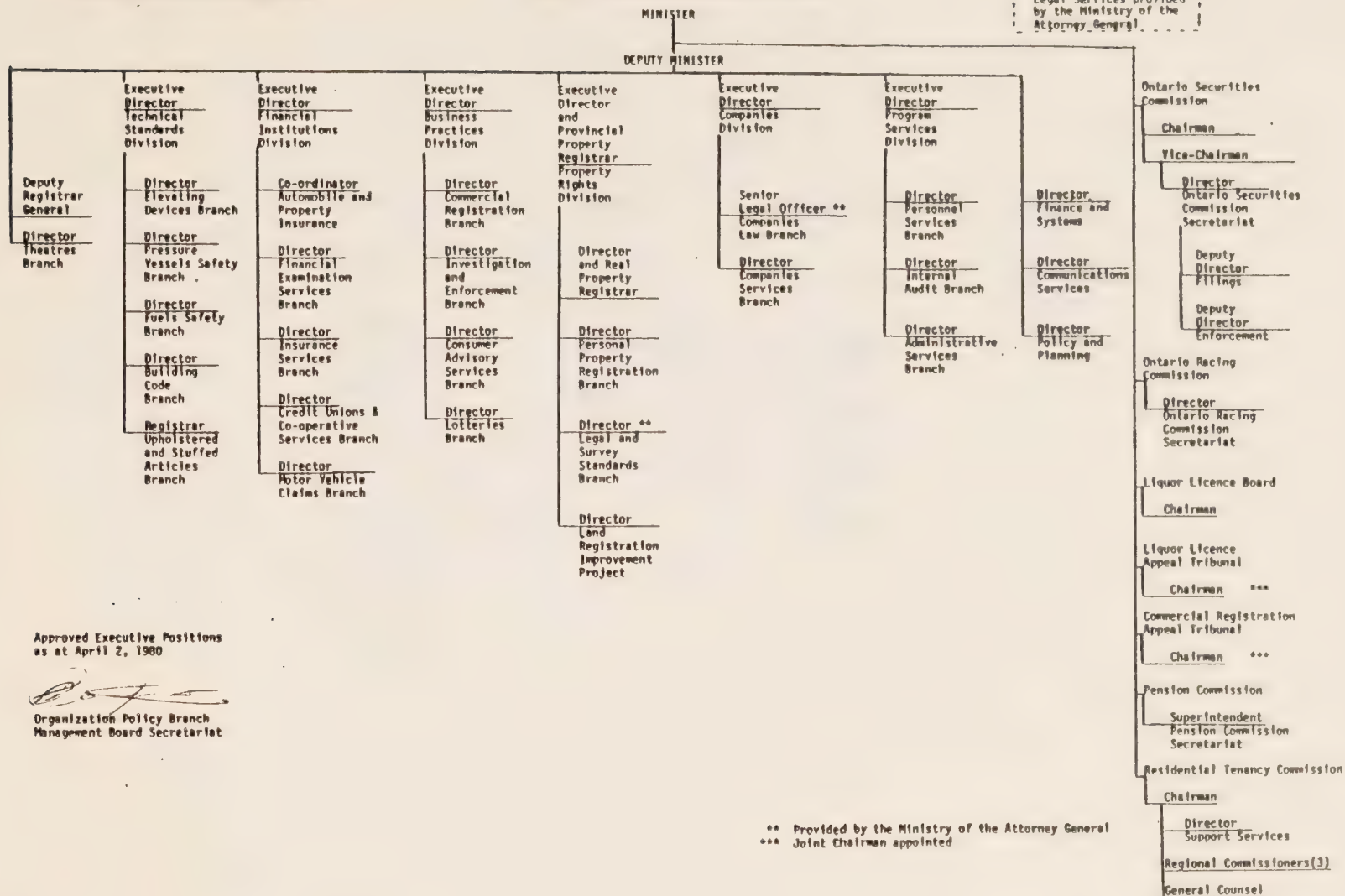
Approved Executive Positions  
as at February 21, 1979.

Organization Policy Branch  
Management Policy Division  
Management Board Secretariat

\*Assigned to Ministries. Two of the three Directors assigned to Consumer & Commercial Relations are included on that Ministry's control chart.



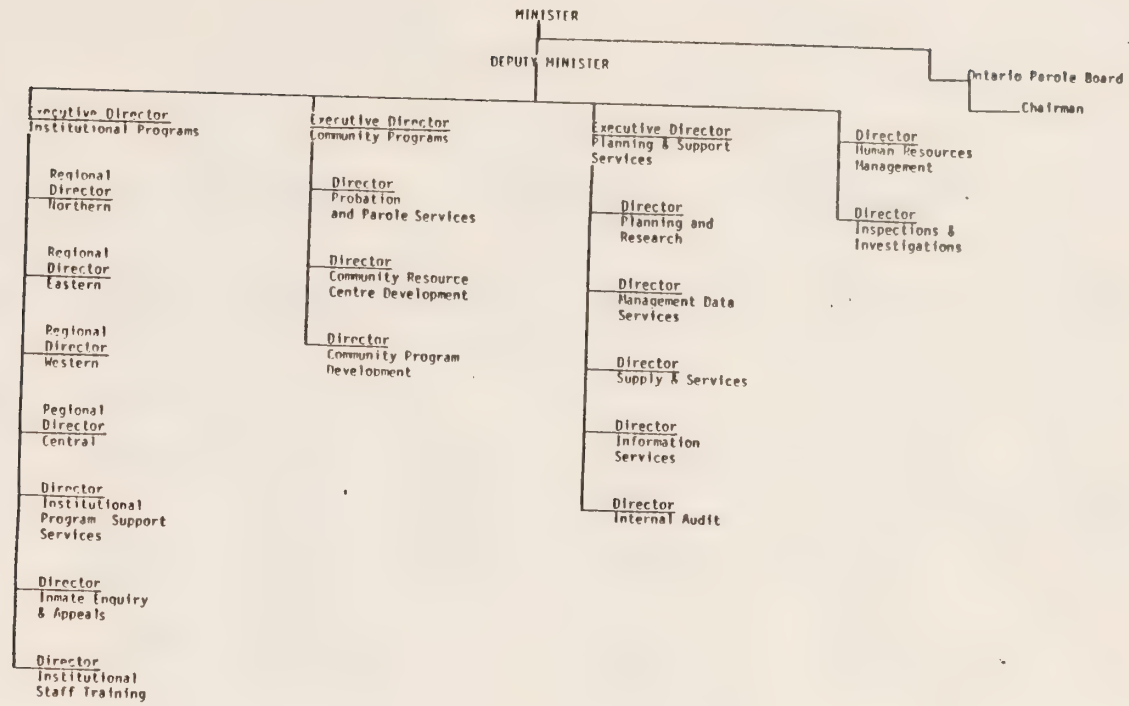
Legal Services provided  
by the Ministry of the  
Attorney General





Legal Services supplied by  
the Ministry of the Attorney  
General

MINISTRY OF CORRECTIONAL SERVICES



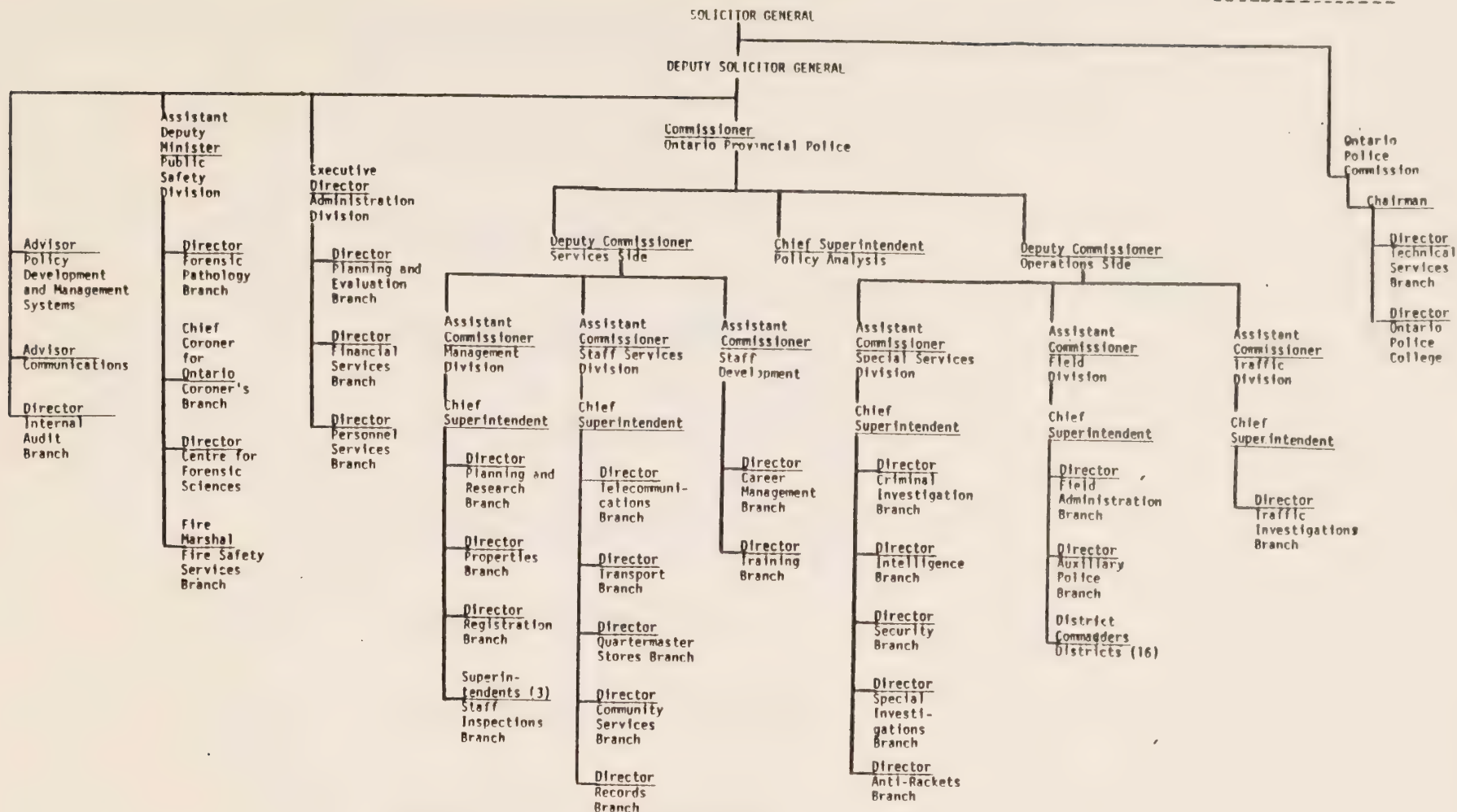
Approved Executive Positions  
as at May 9, 1978

Organization Policy Branch  
Management Policy Division  
Management Board Secretariat



## MINISTRY OF THE SOLICITOR GENERAL

Legal Services provided  
by the Ministry of the  
Attorney General.



Approved Executive Positions  
as at May 29, 1979

*[Signature]*

Organization Policy Branch  
Management Policy Division  
Management Board Secretariat

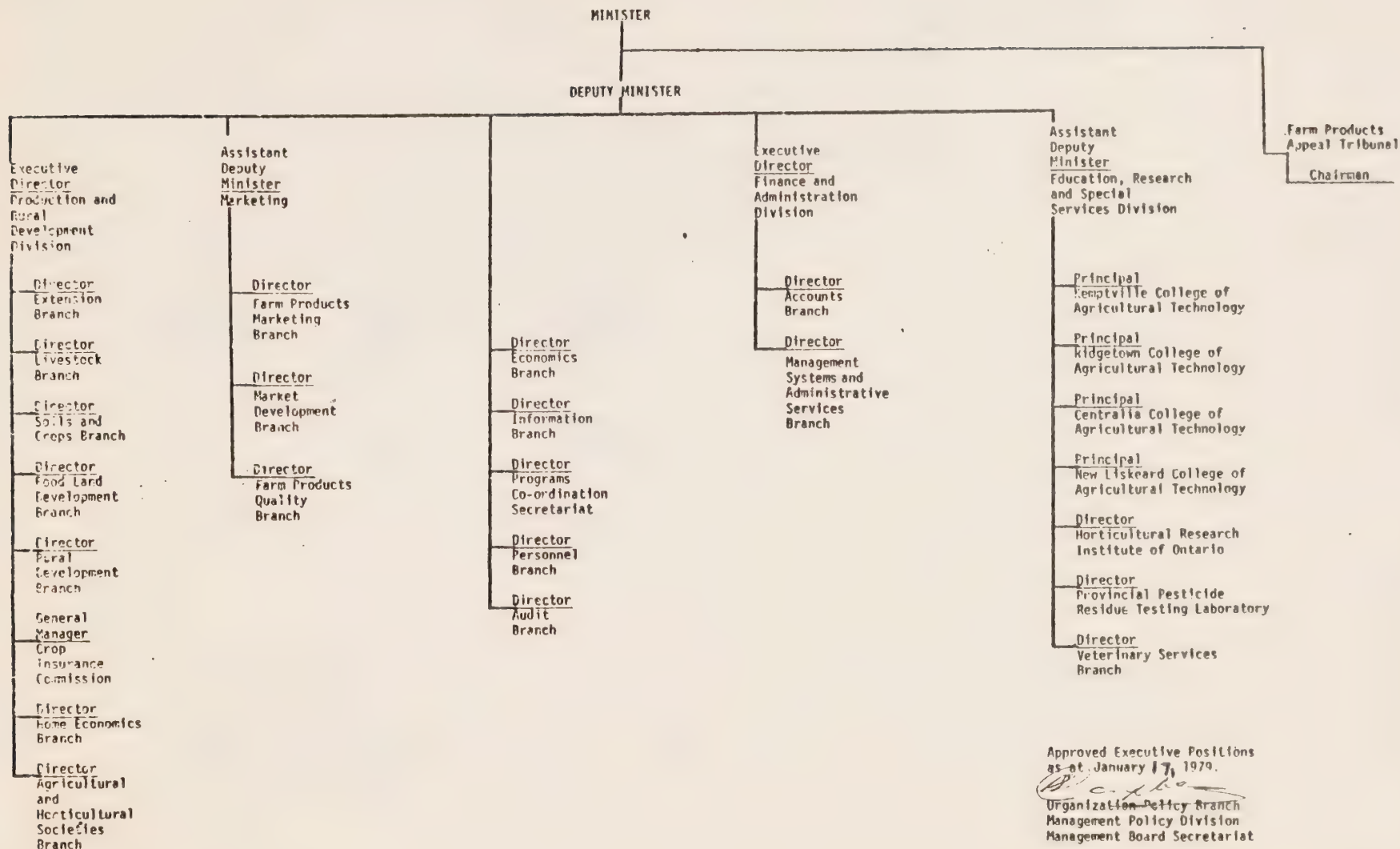
Note: In addition there is a temporary executive position in the Ministry entitled Executive Director, Emergency Planning which is subject to review in November 1979. This position reports through the Emergency Planning Coordinator (part-time function of the Deputy Provincial Secretary, Resources) to the Solicitor General.



VIII.	<u>MINISTRIES OF THE RESOURCES DEVELOPMENT POLICY FIELD</u>	<u>PAGE</u>
1.	MINISTRY OF AGRICULTURE AND FOOD	44
2.	MINISTRY OF ENERGY	45
3.	MINISTRY OF THE ENVIRONMENT	46
4.	MINISTRY OF HOUSING	47
5.	MINISTRY OF INDUSTRY AND TOURISM	48
6.	MINISTRY OF LABOUR	49
7.	MINISTRY OF NATURAL RESOURCES	50
8.	MINISTRY OF NORTHERN AFFAIRS	51
9.	MINISTRY OF TRANSPORTATION AND COMMUNICATIONS	52



MINISTRY OF AGRICULTURE AND FOOD

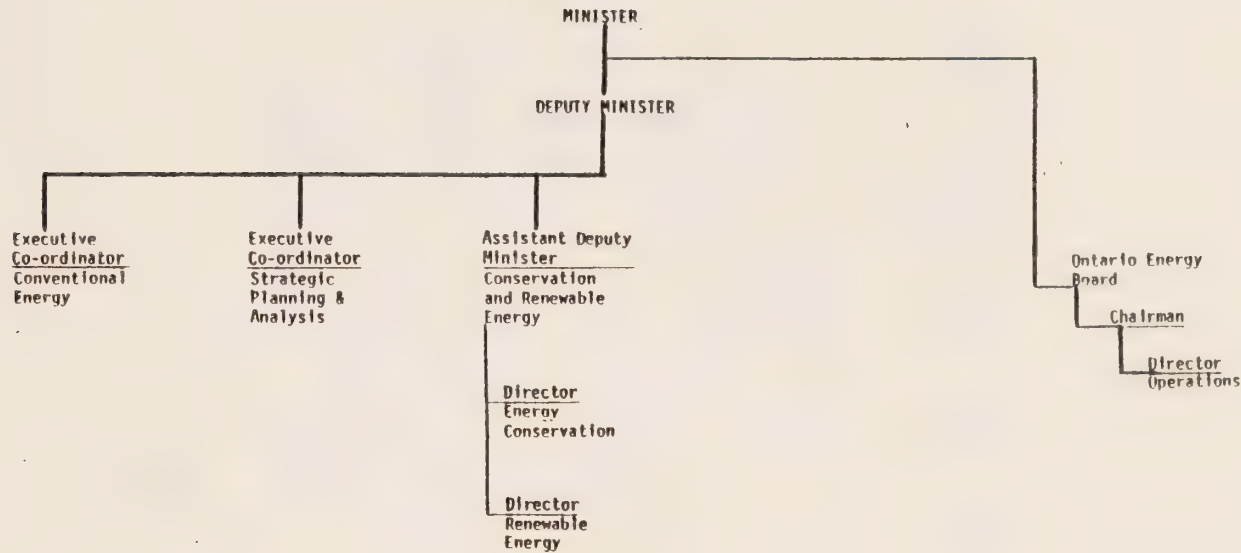




EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF ENERGY

Legal Services provided  
by the Ministry of the  
Attorney General.



Approved Executive Positions  
as at March 19, 1980.

*[Signature]*  
Organization Policy Branch  
Management Board Secretariat

**Note:** There are 2 temporary positions in the  
Ministry; incumbents seconded to the  
Ontario Energy Corporation.

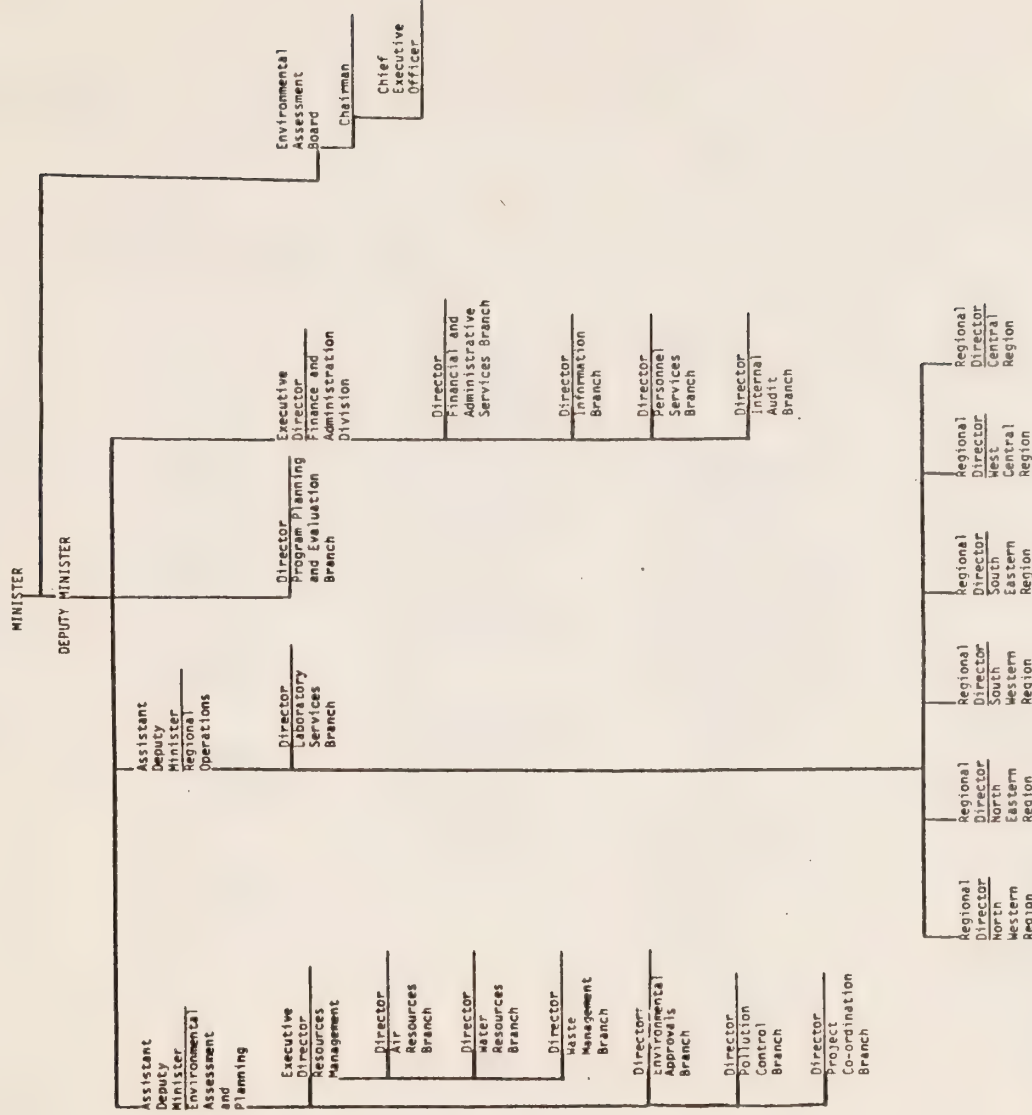
These positions are to be eliminated  
by March 31, 1983.



EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided  
by the Ministry of the  
Attorney General.

MINISTRY OF THE ENVIRONMENT



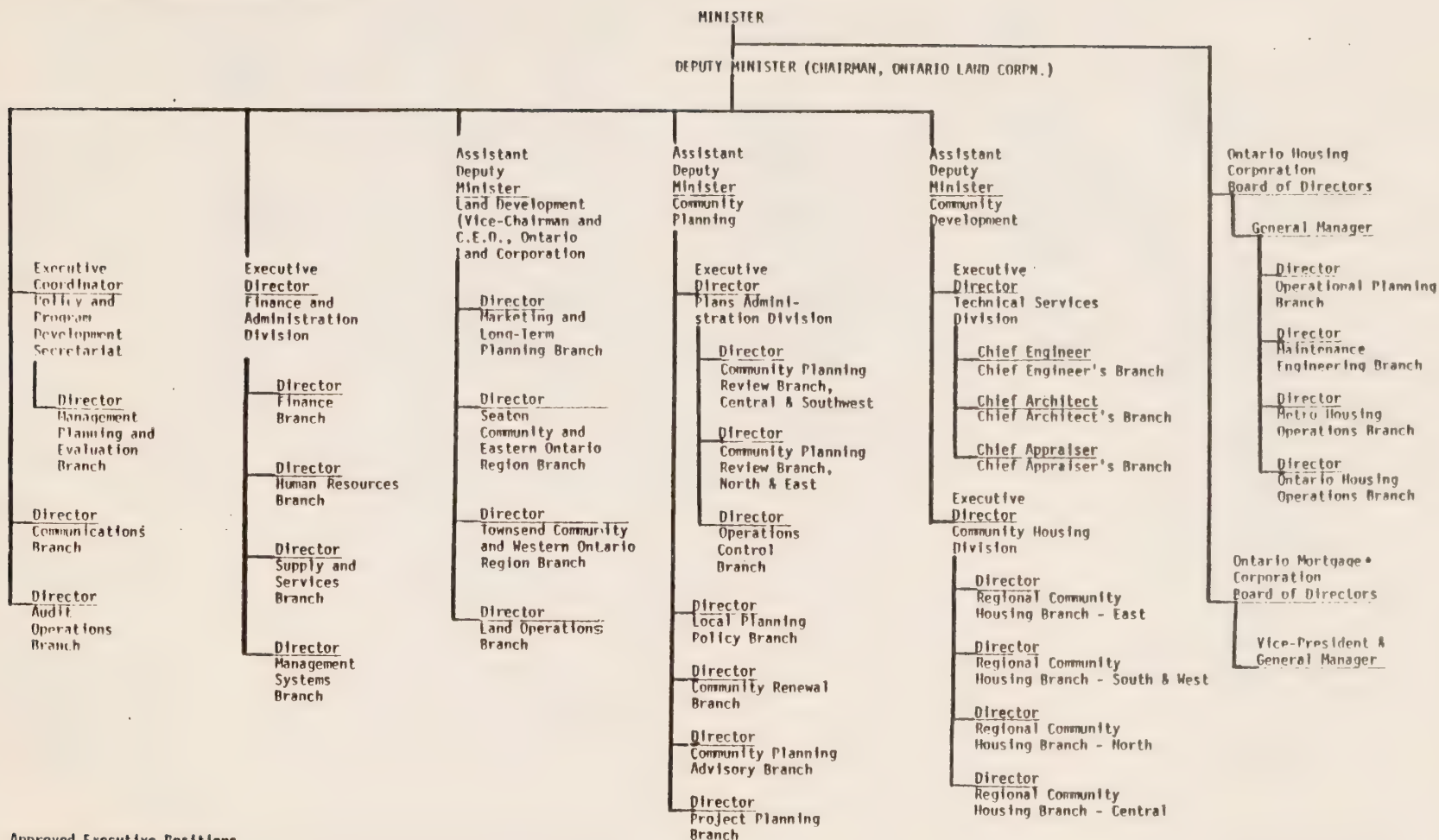
Approved: Executive Positions  
July 4, 1978  
*[Signature]*  
Minister of the Environment  
Management Policy Division  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF HOUSING

Legal Services provided  
by the Ministry of the  
Attorney General.



Approved Executive Positions  
as at March 19, 1980.

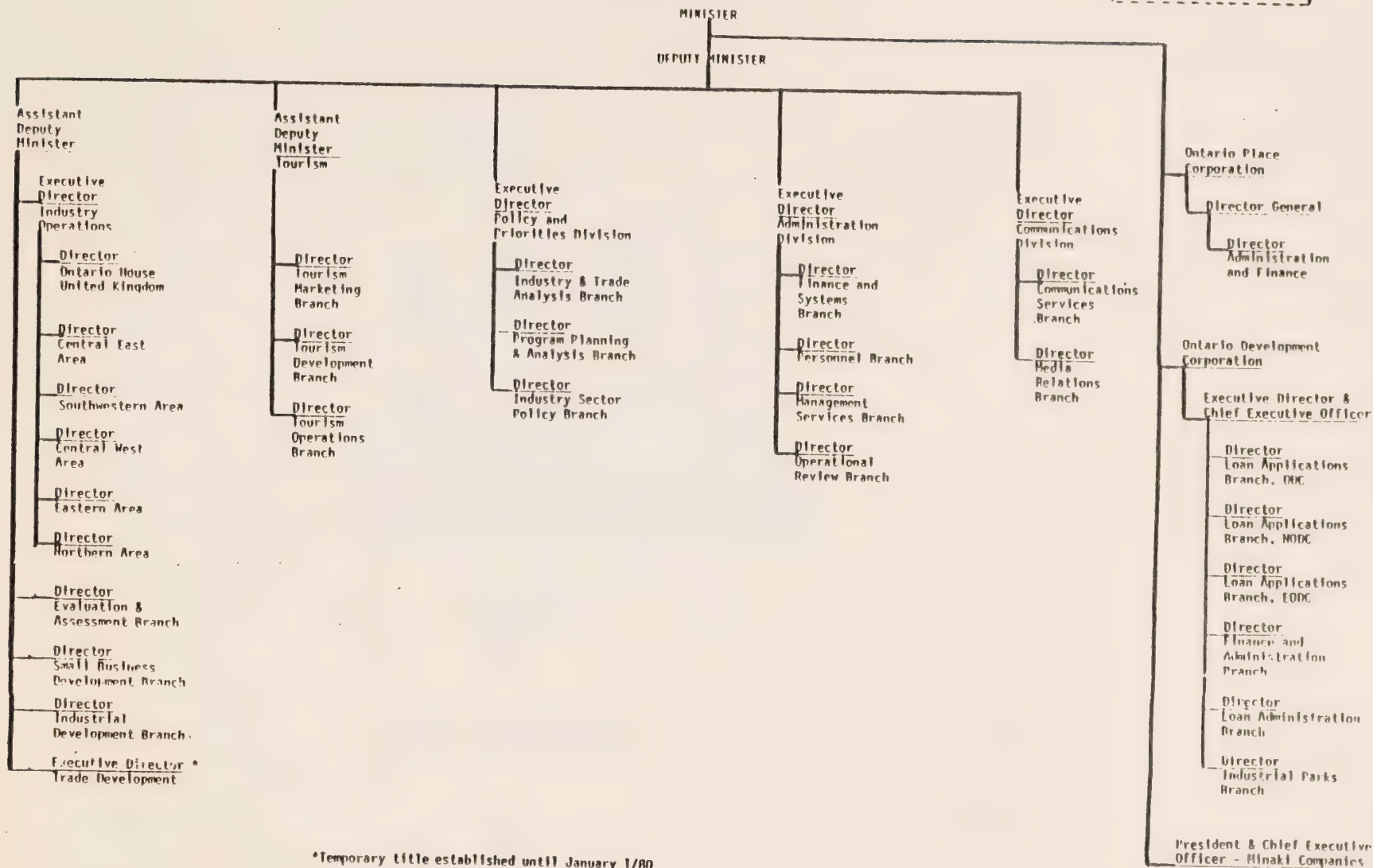
*[Signature]*  
Organization Policy Branch  
Management Board Secretariat

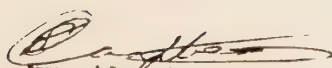
\*All OMC employees are seconded  
from the Ministry of Housing.



## MINISTRY OF INDUSTRY AND TOURISM

Legal Services provided by  
the Ministry of the  
Attorney General.

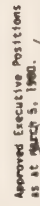


  
Approved Executive Positions  
as at October 10, 1979



Legal Services provided  
by the Ministry of the  
Attorney General.

# MINISTER



AS AT MARCH 3, 1960.

*Robert*

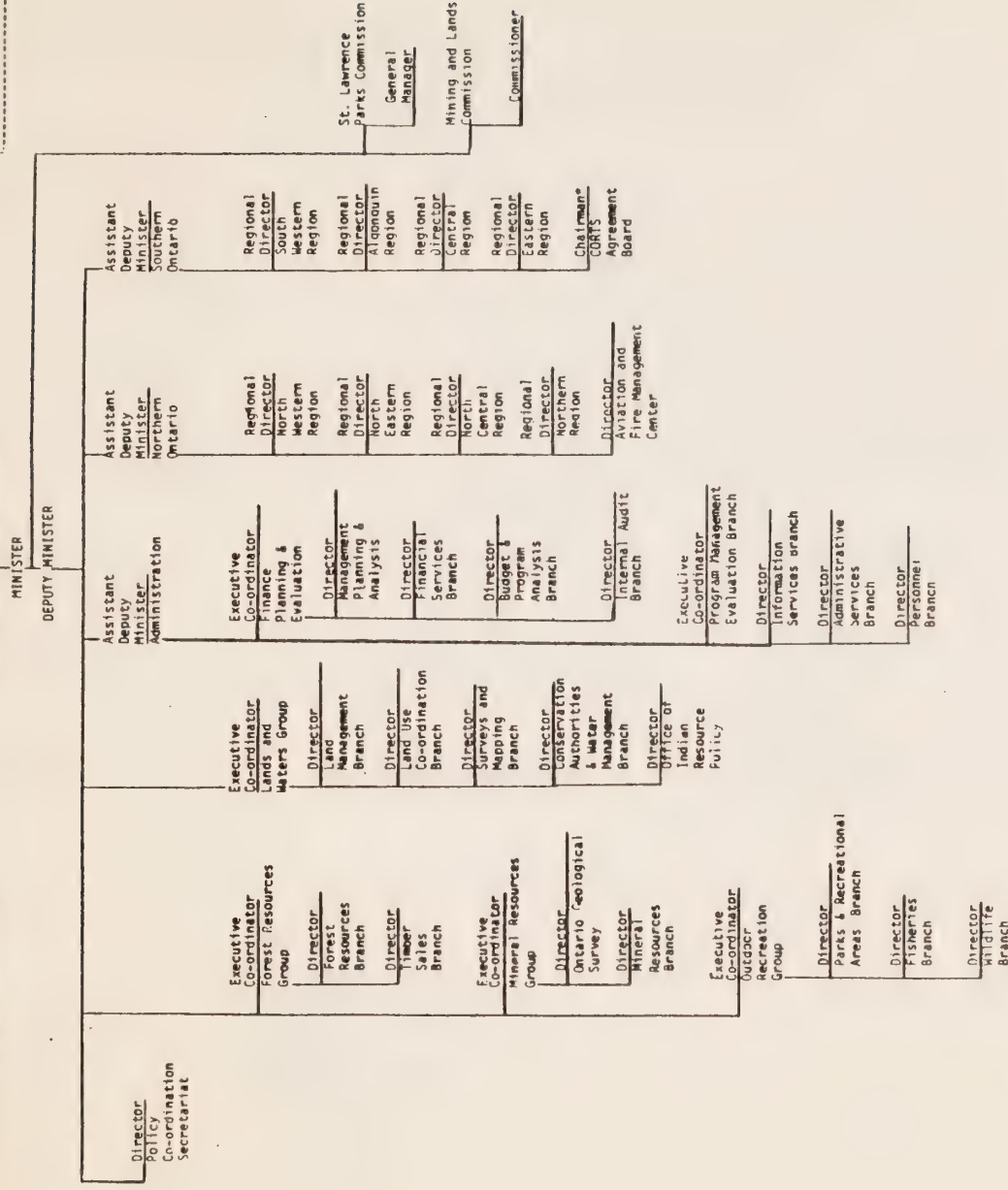
Organization Development  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF NATURAL RESOURCES

Legal Services provided  
by the Ministry of the  
Attorney General



*Bea L. L.*  
This is a temporary position to be  
eliminated January 1, 1981.

Approved Executive Positions  
as at January 30, 1980

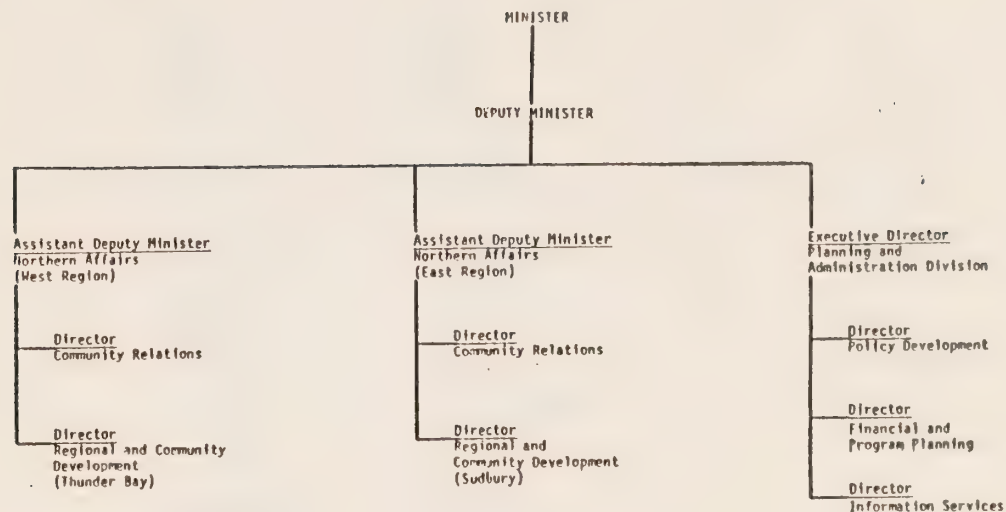
Organization Policy Branch  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided  
by the Ministry of the  
Attorney General.

MINISTRY OF NORTHERN AFFAIRS\*



Approved Executive Positions  
as at May 30, 1978.

Organization Policy Branch  
Management Policy Division  
Management Board Secretariat

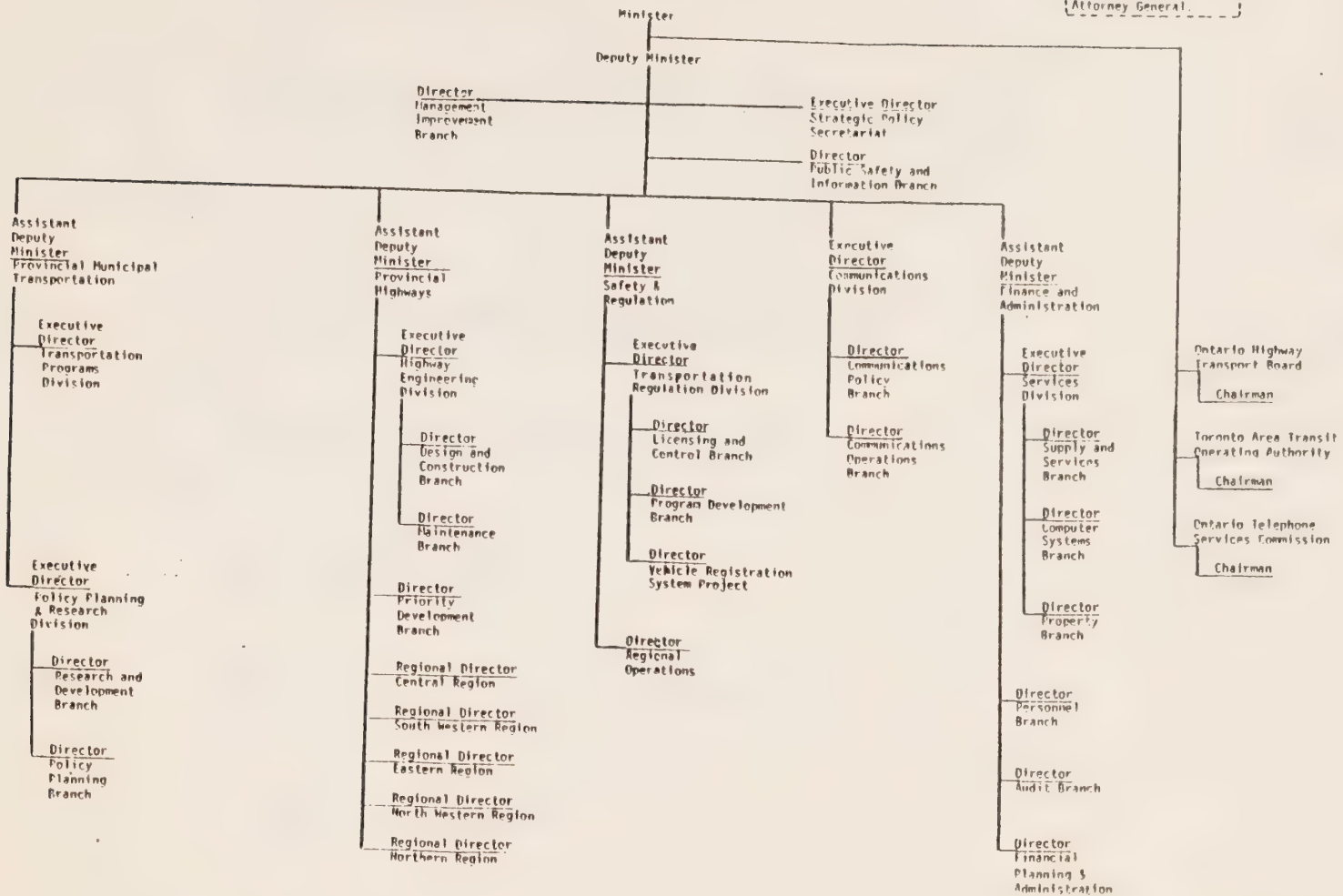
\*Ministry of Northern Affairs is a  
Member of all three Policy Fields.



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF TRANSPORTATION AND COMMUNICATIONS

(Legal Services provided  
by the Ministry of the  
Attorney General.)



Approved Executive Positions  
as at July 9, 1980

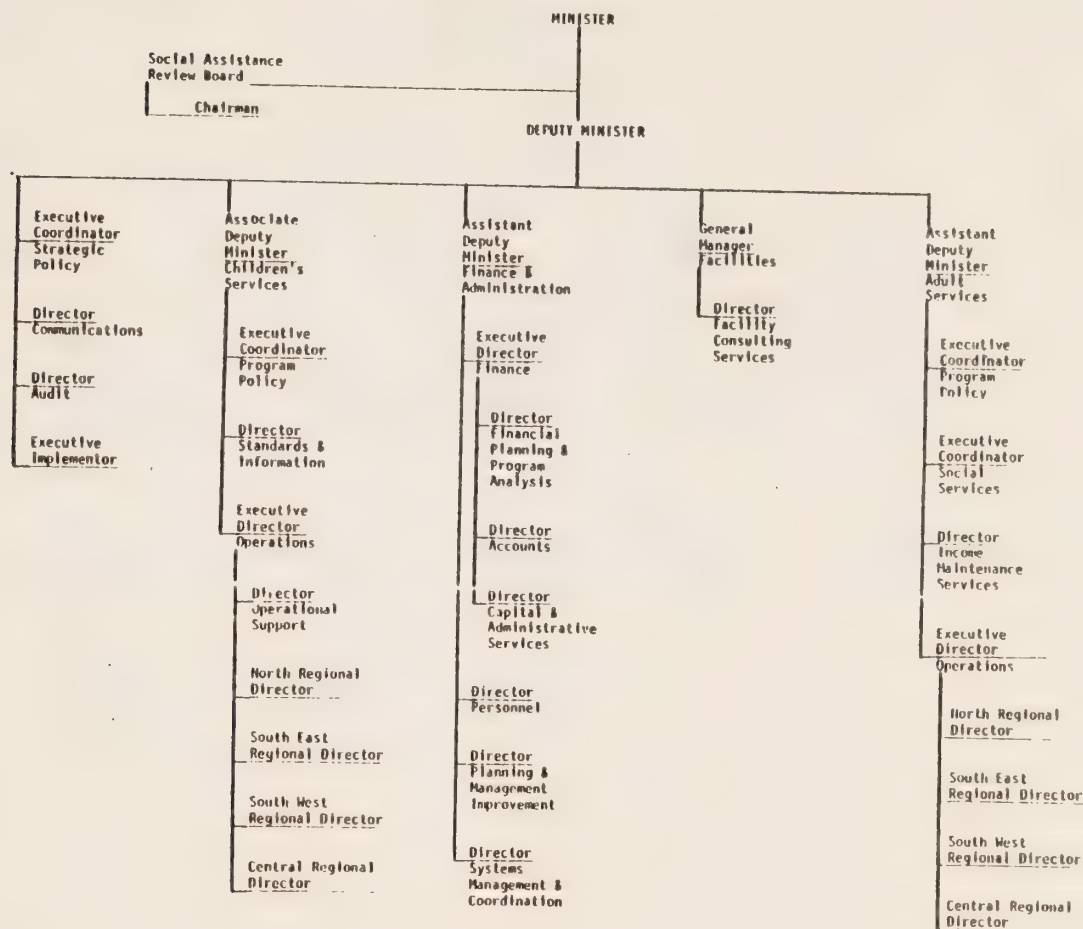
Organization Policy Branch  
Management Board Secretariat



IX.	<u>MINISTRIES OF THE SOCIAL DEVELOPMENT POLICY FIELD</u>	<u>PAGE</u>
1	MINISTRY OF COMMUNITY AND SOCIAL SERVICES	54
2.	MINISTRY OF CULTURE AND RECREATION	55
3.	MINISTRY OF EDUCATION	56
4.	MINISTRY OF COLLEGES AND UNIVERSITIES	56
5.	MINISTRY OF HEALTH	57



## MINISTRY OF COMMUNITY AND SOCIAL SERVICES



Approved Executive Positions  
as at August 1, 1979.

*[Signature]*

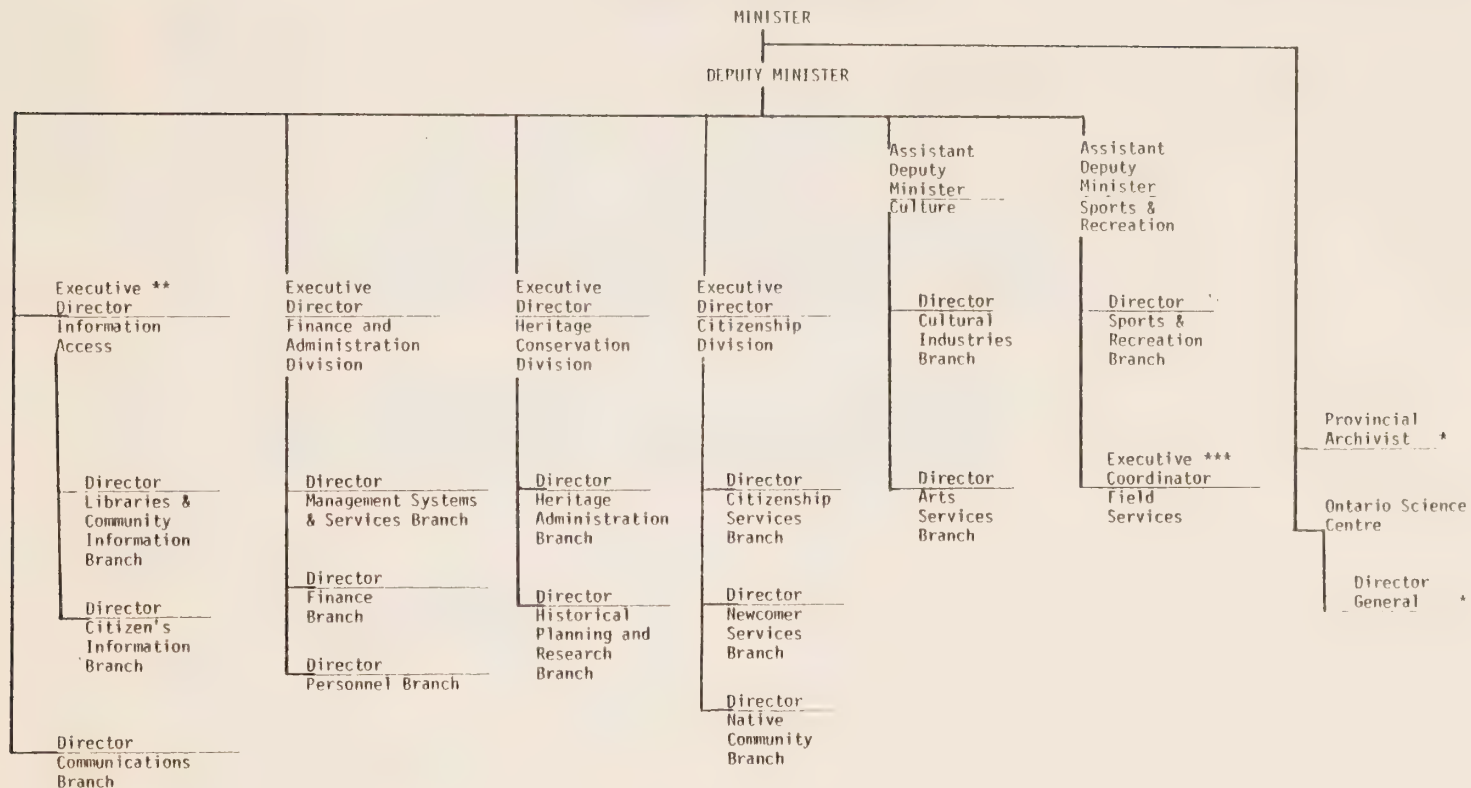
Organization Policy Branch  
Management Policy Division  
Management Board Secretariat



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF CULTURE AND RECREATION

Legal Services provided  
by the Ministry of the  
Attorney General



Approved Executive Positions  
As At July 9, 1980

*[Signature]*  
Organization Policy Branch  
Management Board Secretariat

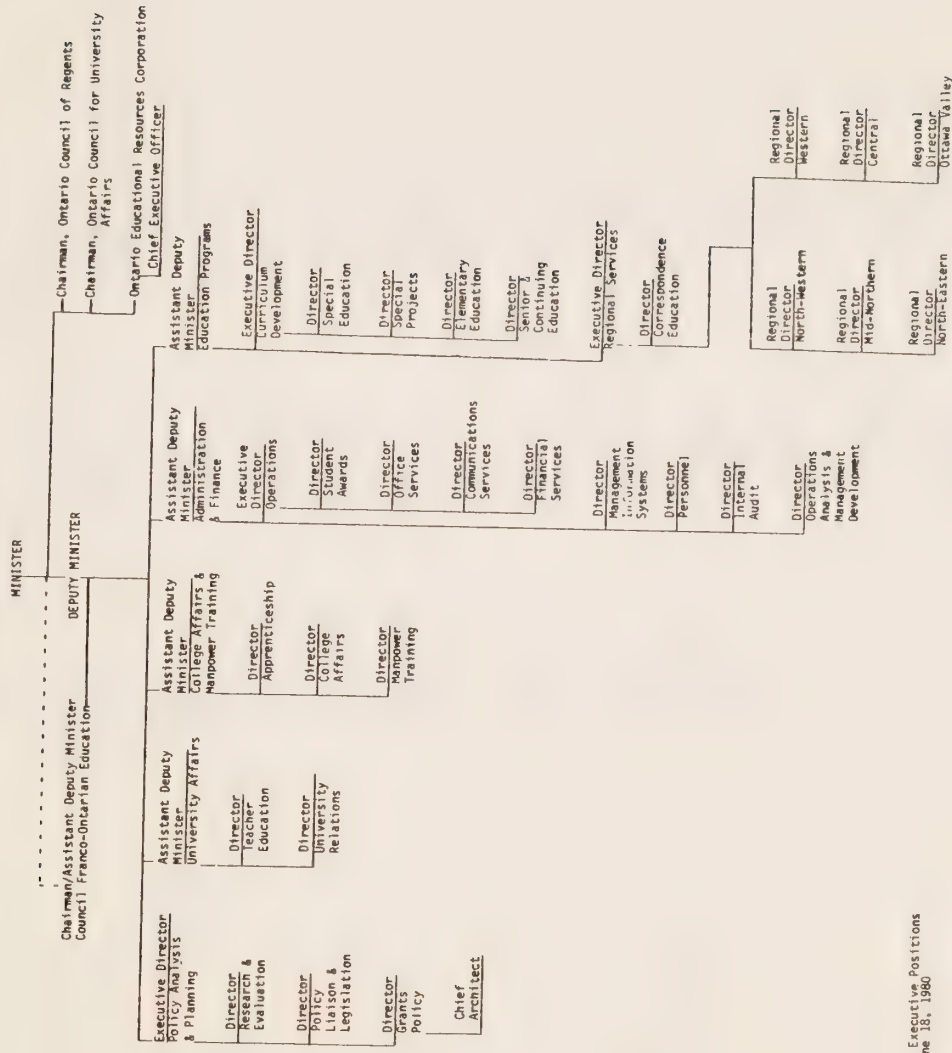
- \* Administratively responsible to the Deputy Minister.
- \*\* This is a temporary position to be eliminated April 30/81
- \*\*\* Interim reporting relationship to be reviewed by September 1980



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF EDUCATION, COLLEGES & UNIVERSITIES

Legal Services provided  
by the Ministry of the  
Attorney General



Approved Executive Positions  
as at June 18, 1980

*Barbara*  
Organization Policy Branch  
Management Board Secretariat



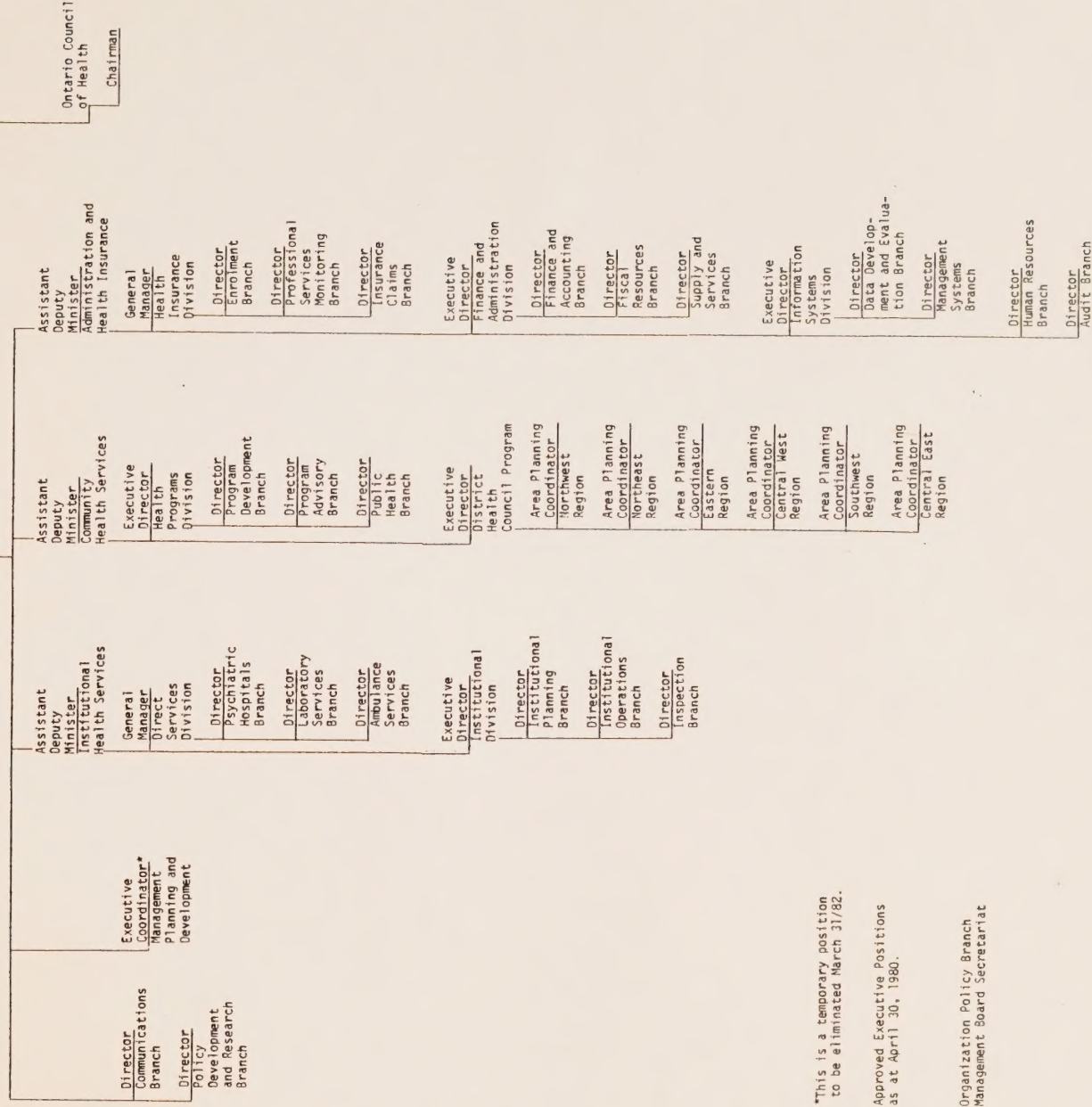
EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF HEALTH

Legal Services provided by the  
Ministry of the Attorney General

MINISTER

DEPUTY MINISTER



\*This is a temporary position to be eliminated March 31/82.

Approved Executive Positions as at April 30, 1980.

Organization Policy Branch  
Management Board Secretariat





3 1761 11547998 2

